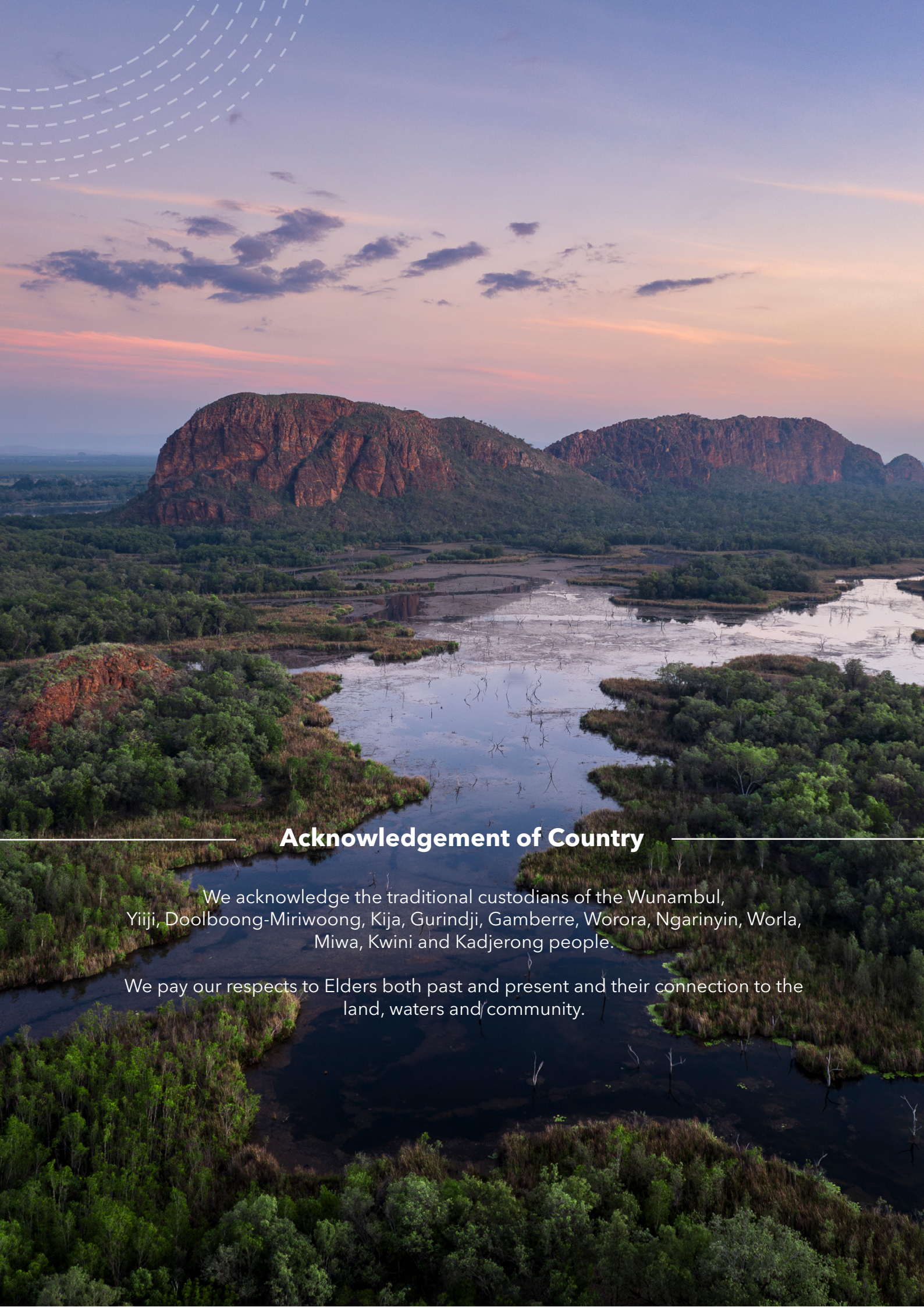


SHIRE OF WYNDHAM EAST KIMBERLEY

Sport, Recreation and Events Strategy

Prioristing investment in facilities and services to 2030

SHIRE of WYNDHAM EAST KIMBERLEY



Acknowledgement of Country

We acknowledge the traditional custodians of the Wunambul, Yiiji, Doolboong-Miriwoong, Kija, Gurindji, Gamberre, Worora, Ngarinyin, Worla, Miwa, Kwini and Kadjerong people.

We pay our respects to Elders both past and present and their connection to the land, waters and community.

Introduction

The Shire of Wyndham East Kimberley (the Shire) Sport, Recreation and Events Strategy presents clear priorities for investment in Shire-managed sport and recreation facilities and services to 2030.

It also identifies facilities and spaces that provide opportunities for shared use for events to deliver wide-ranging benefits to the community. These benefits include improved health and wellbeing, stronger social connections, and greater access to inclusive and active spaces.

The Strategy contributes to economic growth and tourism through the provision of modern shared used facilities and infrastructure that enables the delivery of vibrant event experiences for the local community and visitors. This supports local businesses and showcases the regions unique character and natural beauty.

This document provides a summary of the full 'Recreation and Events Strategy and Appendices'.

Purpose
The Strategy aims to:
- Identify facility provision gaps and duplications
- Identify and prioritise new sport and recreation facilities and upgrades
- Identify opportunities for shared use of sport, recreation and event spaces
- Establish a process for prioritisation of facility projects and the allocation of Shire resources and capital funds
- Provide an evidence-based guide for investment in sport, recreation and event facilities over the next five years

Objective
To provide an evidence-based guide for the provision of the sport, recreation and events facilities and services to ensure:
- an integrated planned approach
- application of shared, co-location and multi-purpose principles
- effective allocation of capital funds
- maximum utilisation of facilities
- cost-effective service provision
- participation of all community members and visitors

Background

The Shire plays a vital role in supporting all members of the community to participate in sport, recreation and events through the provision of infrastructure such as pools, leisure centres, ovals, outdoor courts, parks, playgrounds and pathways. This contributes to the Shires key goal of encouraging residents to lead a healthy, active and socially connected lifestyle.

Programs, services and events are delivered either directly by the Shire, for example at the Kununurra Leisure Centre and civic events such as Anzac Dawn Service, or by community groups, local clubs and event organisers.

It is important that the Shire continues to develop and maintain strong relationships and connections with community service, program and event providers to ensure needs are met and the use of Shire facilities is maximised through a shared use, multi-purpose, and cost-effective approach. This is even more important when capital and operational resources are limited.

Challenges
The Shire faces several challenges regarding its sport, recreation and events infrastructure. These include:

- Ageing facilities that require upgrade or removal
- Facilities that are no longer functional, fit-for-purpose and do not meet current accessibility requirements
- Rising costs associated with maintaining facilities and meeting service-level expectations
- Increased capital costs for construction of new or upgraded facilities
- No consolidated plan for sport and recreation facility replacement or renewal
- Sourcing capital funding for facility replacement or renewal

Additional challenges in the East Kimberley include:

- Extreme climate leading to an increased demand for indoor air-conditioned facilities and/or covered facilities and shade
- Remoteness and distance to travel to participate
- Low population base
- Transient population
- Most organised sport and recreation taking place in the dry season leading to competition for facilities, volunteers, coaches and participants
- Most events taking place in the dry season leading to competition for facilities, volunteers, services, accommodation and attendees.


18
QUINTREX
FLAT BICKY
Racing


13

Strategic Context

Alignment to the Strategic Community Plan
Creating a more liveable, connected and sustainable future.

<table>
<tr><th colspan="7">Strategic Community Plan
Vision: Connecting our cultures, striving for prosperity and celebrating the spirit of country and community</th></tr>
<tr><td colspan="2">Liveability

Improving liveability through social, recreational and economic opportunities and addressing quality of life factors</td><td colspan="2">Connection

Improving physical and social connectivity within the Shire</td><td colspan="3">Sustainability

Maintain a balance to that the region can grow and thrive without compromising the benefits of the spectacular natural environment and relaxed lifestyle</td></tr>
<tr><th colspan="7">Community Goal</th></tr>
<tr><td colspan="7">Goal 2: Encouraging healthy, active lifestyles</td></tr>
<tr><th colspan="7">Corporate Business Plan</th></tr>
<tr><td colspan="7">Building on the Corporate Business Plan strategies:
S2.1: Work with key partners to advocate for improved health and wellbeing services
S2.2: Collaborate with a wide range of stakeholders to advocate and provide accessible facilities that support a range of sporting and recreational activities
S2.3: Support and build the capacity of community groups and clubs through community grants programs, advice and management of Shire reserves and facilities</td></tr>
<tr><th colspan="7">Sport, Recreation and Events Strategy Themes</th></tr>
<tr><td>Fishing, boating and foreshore</td><td>Access and inclusion</td><td>Consolidated-multi-purpose shared facilities</td><td>Greening, shade and trail development</td><td>Sustainable local and regional events</td><td>Support for community groups</td><td>Evidence based planning principles</td></tr>
<tr><th colspan="7">Influencing Factors</th></tr>
<tr><td colspan="2">Ageing Infrastructure

Increasing construction & maintenance costs</td><td colspan="2">Increasing event costs

Demand for nature contact & experiences</td><td colspan="2">Remote location

Demand for casual & flexible sport and recreation options</td><td>Extreme climate

Transient population</td></tr>
</table>

Recommendations

The Strategy makes 12 recommendations based on the key themes and influencing factors identified through the research, community engagement process, and facility review. Each recommendation has a number of actions that are required to be implemented over the next five years to achieve the recommendation outcome.

1. Improve fishing and boating facilities, protect foreshore quality and develop key foreshore areas
2. Develop a master plan for the Town Oval Precinct
3. Redevelop Kununurra Leisure Centre
4. Undertake improvements to Ingrid Harvey Oval and develop into a community sport and events precinct
5. Develop a master plan for the Kununurra Racing and Rodeo Precinct
6. Develop a Wyndham Community Hub and upgrade facilities at Wyndham Memorial Swimming Pool
7. Develop a master plan for the Clarrie Cassidy Oval
8. Improve and develop trails and increase shade
9. Encourage and support sustainable events that benefit the community through the provision of shared infrastructure and diverse spaces
10. Support not-for-profit organisations to be vibrant, sustainable and well governed
11. Adopt a set of criteria to guide prioritisation of capital works
12. Adopt a set of principles for the development of community facilities



Implementation

The actions linked to the recommendations to be implemented over the next 3 years are below and will need to be considered in operational budgets for progression.

2025/2026

Undertake detailed design for the redevelopment of the Kununurra Leisure Centre dry amenities

Develop a master plan for the Town Oval Precinct

Develop a master plan for the Ingrid Harvey Oval Precinct

Undertake detailed design for the Wyndham Community Hub

Replace the shade sails at Wyndham Memorial Swimming Pool

Review the Community Grant Events Program

Appoint a Club Development Officer

Adopt the Community Infrastructure Capital Works Prioritisation Criteria

Adopt the Community Infrastructure Development Principles

2026/2027

Develop a master plan for Celebrity Tree Park

Develop a master plan for the Kununurra Racing and Rodeo Precinct

Develop a master plan for Swim Beach Park

Develop a master plan for the Clarrie Cassidy Oval, Wyndham

Conduct a Needs and Feasibility Study for the renewal and upgrade of facilities at Town Oval

Undertake a Needs and Feasibility Study for a nature play space and skate/pump track in Wyndham

Develop a plan for provision of event facilities and infrastructure

2027/2028

Investigate options for creating a public corridor along the foreshore for a variety of recreational uses, including those that highlight important views and habitat.

Conduct an audit of all sports lighting in the Shire

Upgrade the changerooms at Wyndham Memorial Swimming Pool

Review the Trails Master Plan

Shire Facilities

1 Bowling Club

2 Swimming Pool

5 Outdoor Court Facilities (tennis, netball, basketball)

3 Ovals (Ingrid Harvey, Clarrie Cassidy, Town Oval Kununurra)

1 Equestrian Precinct

6 Playgrounds

5 Boat Ramps (2 Shire managed)

2 Recreation Centres

1 Golf Club

1 Town Hall (Peter Reid Memorial Hall in Wyndham)

40 Sports & Recreation Clubs

6 Parks 4 in Kununurra & 2 in Wyndham

1 BMX Track

1 Skate Park

22 Community Organisations

2 Picture Gardens



Consultation & Engagement

Stakeholder and community engagement for this Strategy was conducted from August -September 2024, using several methods, including:

- Online survey open from July 26 to September 2, with 82 respondents
- Social media posts
- Shire 'Your Say' page seeking comment about facilities needed or suggested improvements
- 79 interviews and phone calls with user groups, clubs, government agencies and other stakeholders
- Site visits and meetings by @leisure planners and Shire officers
- Council workshop in Kununurra
- 7 face-to-face meetings on site

Shire Demographics

8,315
Population
WA: 2,965,078

33
Median age of residents
WA: 38

899.4
Index of Relative Socio-Economic Disadvantage
WA: 1011

$1,751
Median Weekly Household Income
WA: $1,834

58%
Population in Workforce
WA: 64%

33.6%
of residents identify as Aboriginal or Torres Strait Islander
WA: 3.3%

3.7%
Unemployment Rate
WA: 5.1%





Demographic Influence on Demand

The key demographic influences on participation are total population, age, gender, cultural background and social disadvantage (income, education and employment)

Total Population: with regards to facility provision, the overall population is an important consideration to ensure high use and cost-effective management. Over provision or duplication can lead to facilities not being fully maximised. Under provision can lead to a lack of participation options and poor health outcomes.

Age: the relatively young age profile of the Shire's population suggests a high continuing demand for sport, recreation and event activities for all age groups, particularly from preschool through to young adults and families.

Social disadvantage: while a young population profile with high employment is likely to support elevated levels of participation, there is also a high level of social disadvantage in the Shire. Barriers to participation include remote living, lack of transport, low incomes and other social determinants of health.

Aboriginal and Torres Strait Islander: there is a very high population of Aboriginal and Torres Strait Islanders in the Shire. AusPlay statistics indicate lower participation rates in sport and recreation of Indigenous people in WA compared to non-Indigenous residents. The Shire should work closely with community and service delivery groups to enable opportunities for participation.

Remote, Regional and Climatic Influences on Demand

The Shire experiences an extreme climate of heat, humidity and heavy rain and wind events during the wet season. It is classified as a 'very remote' location which reduces the propensity to participate due to distance to facilities, low populations and lack of transport. It also significantly increases the cost of facility and service provision, including the ability to attract and retain staff and volunteers.

Strategy Findings

- Condensing sport, recreation and events into the dry season provides capacity issues for facilities and visitor accommodation and creates competition. Additional events and sports season should be scheduled in the shoulder seasons.

- Some sports are out of sync with the development initiatives of the governing body due to the single season structure, limiting access to coaching and athlete development initiatives.

- Some sports are registered with Northern Territory peak sports bodies due to distance

- High demand for indoor air-conditioned sports, fitness and recreation facilities to remain active in the wet season.

- Demand for outdoor courts to be covered to extend playing season and escape heat and rain

- Access to all-weather roads for year-round travel

- High number of residents walk for exercise and there is demand for residential areas and public open spaces to be shaded, have good quality connected paths, lighting and high amenity.



Current & Projected Participation

Sporting Club Memberships

The table below shows the current memberships provided to the Shire during the community consultation and uses the predicted population growth rate over the next 5 years of 3.5% to predict membership in 2030.

Activity	2024/2025 Members	Projected 2030 (3.5% population Growth)
Gym - Fitness	467	483
Australian Rules Football	338	350
Netball	290	300
Soccer	150	155
Water Skiing	146	151
Squash	100	110
Swimming	95	98
Golf	85	88
Basketball	80	83
Gymnastics	80	83
Taekwondo	80	83
Motocross	60	62
Touch Rugby	50	52
Boxing	40	41
Lawn Bowls	40	41
Tennis	24	25
Dragon Boating	12	13

*Squash participation rates across the state are declining, however in the Kimberley, rates are growing as the sport can be played in air-conditioning all year round.

Gym/fitness and Australian Rules Football (AFL) have the highest membership, followed by netball, soccer, waterskiing and squash. Based on WA participation rates, the highest potential growth sports will be swimming, AFL, basketball, soccer and tennis. Tennis has a decreasing membership base, however, casual participation has increased, confirming that people are opting for flexible participation that suits their lifestyle.

Athlete and Officials Development

The challenge for talented athletes, coaches and umpires seeking pathways to a higher level is the distance from, and exposure to, regional and state-based competition. Additionally, regional level competitions, were they to be held in Kununurra, generally require a higher level of facilities than is currently available.

Physical Activity Participation

Based on state participation rates, the greatest potential demand for physical activities in the Shire is likely to be for non-club based activities where individuals or small groups can play or exercise at times to suit their lifestyle.

These activities include:

- Walking
- Gym/fitness indoor
- Swimming
- Cycling
- Running

Recreation Participation

There is a general national and state increase in demand for the following recreational activities;

- Outdoor water-based recreation
- Hiking and bike riding trails (nature based)

Fishing and Boating

WA has the highest recreational fishing participation in Australia, with 750,000 West Australians fishing, or one person in every third house. Of these, 45% only fish from the shore, 24% from a boat only, and 31% from both.

In the Kimberley, there were 3,496 Recreational Fishing From Boating Licences held and 68,000 hours of fishing undertaken in 2021. Most fishers are male (79%) however a higher proportion of females fished in the Kimberley compared with the state.

Boat based fishers spend an average of $13, 559 per year (excluding boat purchase) and shore-based $2,253 annually. In the Kimberley, $183 million is spent (Economic Dimensions of Recreational Fishing in Western Australia Report).

The annual fishing events in the Shire include the Barra Bash, which attracts over 1000 people, and the Brown Water Classic based out of Wyndham.

Event Participation

A strong tourism industry is crucial for the Shire's many events which rely on visitors travelling to the area. The region experienced a dip through COVID and has not quite recovered to the consistent visitation levels of the 2010's.

Data collected for the strategy indicates that over 30 sites in the Shire accommodate 70 events annually and approximately 38,000 people attend each year, including residents and visitors.

The largest attendance for a single site event is at the Ingrid Harvey Oval for the Agricultural Show (6,000), followed by Celebrity Tree Park for the Kimberley Moon (3,500), the Race Club (2,300) and the Rodeo Grounds (2200).

The community survey found the event attended by most respondents was the Kununurra Markets (75%) followed by the Agricultural Show (74%).

Participation Trends
Over the last five years the following participation trends have emerged that have an impact on facility and service delivery.

Sport and Recreation

- Increase in female participation in sport and recreation leading to a requirement for all gender facilities
- Increased demand for social, informal and flexible sport and physical activity participation options
- Increased demand for nature-based activities and outdoor adventure pursuits such as hiking, biking and water based activities
- Increased demand for programs and recreational activities in green urban park environments for mental health, well-being and liveability
- Increased participation in walking and gym fitness across all age groups.
- Demand for diverse participation options that are welcoming and inclusive for all community members including people with a disability, non-English speaking backgrounds, and the elderly
- Use of technology such as smart watches
- Declining youth participation in sport (12 – 16 years)
- Increase in social programs using sport and recreation to assist youth development, social cohesion and personal development
- Decrease in volunteering



Festival and Events

- Experiences have become more important than possessions, especially for the millennials
- Increased demand for events for local and unique acts and experiences
- Many events have become more niche celebrations of specific type of music, food, interests and passions presenting a challenge for organisers to provide different price points, target a wide demographic, and appeal to a wider range of sponsors
- More competition and increasing costs of staging events, especially in remote areas and short season
- Social media impact on marketing and revenue

Themes

An analysis of relevant state and national strategies, participation trends, demographics, Shire facilities, programs and events, together with the results of the community consultation identified nine key themes.

1. Fishing, boating and foreshore quality
2. Access, inclusion and sustainable clubs
3. Indoor multi-purpose facilities
4. Greening, shade and trails
5. Consolidated and shared infrastructure
6. Community facilities in Wyndham
7. Event support
8. Capital works prioritisation
9. Community infrastructure development principles

1. Fishing, Boating & Foreshore Quality

The Shire has over 100km of coastline, 5 major rivers and the largest constructed lake in Australia. The wetland systems of Lake Argyle, Lake Kununurra and Lily Creek Lagoon have been designated as wetlands of international importance under the UNESCO Convention on Wetlands, or Ramsar Convention. As such, Kununurra is considered an excellent location for birdwatching, especially for finches and waterbirds.

Fishing, boating, kayaking, dragon boating, water skiing and touring are prevalent in the Shire, as are water-based events such as the Lake Argyle Swim, Barra Bash, Dam to Dam Dinghy Race and the Ord River Paddling Marathon.

Fishing and boating were identified as key activities by survey respondents and correspondingly a priority for improvements to infrastructure and access to the water. Fishing was identified as a popular, affordable, family-oriented activity for people of all ages, abilities and cultural background.

Community Feedback

Community consultation revealed a very strong demand and high participation in both land and boat-based fishing, as well as other water sports. Water features such as waterfalls, rivers, and the foreshore were highlighted as especially significant. Water-based activities and events were seen as vital not only for tourism but also for supporting residents' health and wellbeing. Bird watching was identified as growing in popularity.

Residents clearly value the water and foreshore areas. They communicated a desire to protect the riparian vegetation, and bird and aquatic habitat, while improving public access to key foreshore areas, including walk trails, public open space corridors, safe swimming spaces and viewing platforms.

Opportunities

- Swim Beach boat ramp to be relocated to reduce conflicts between non-motorised watercraft and swimming
- Improve lighting and pathways at Lily Lagoon Jetty and Boat Ramp
- Provide all-weather road access to boat ramps at Buttons and Mambi Island
- New public jetty and mooring facility in the race club precinct
- Develop a major foreshore trail close to the water, including localised walking circuits and opportunities for interaction with the water, and bird observation areas
- Relocate Millington Road at Swim Beach to accommodate increased area for pedestrians, walk trail, community picnic and play, and water-based activities.
- Seek support from the state government to assist the Shire to provide and manage boat ramps as the Shire has limited resources
- Advocate to the state government for improved management of weeds and improved access to foreshore areas

2. Access, Inclusion and Sustainable Clubs

Traditional barriers to sport and recreation participation are age, ability, gender identity, cultural differences, economic and social disadvantage, and cost. In the Shire, access is exacerbated by issues associated with climate, remoteness and distance to facilities, lack of transport, the small population and the age and functionality of the infrastructure. Facilities must continue to be responsive to the needs of people of all ages, abilities, culture and gender identities, and ageing infrastructure needs to be upgraded to meet National Building Code requirements for disability access and inclusive of all groups.

There are over 62 clubs and community organisations in the Shire delivering a range of sports and recreation activities. There is also a large number of community organisations, such as PCYC, 54 Reasons, Garnduwa and Wyndham Youth Aboriginal Corporation (WYAC), delivering programs and activities for target populations. They often work alongside community service entities. These multi-delivery partnerships present challenges including the need for a coordinated approach to funding, communication, transport, staff, and in some cases, advocacy and governance. Many of these not-for-profit organisations use Shire facilities to run programs and events.

Community Feedback

The community confirmed that many of the traditional barriers to participation outlined above exist in the East Kimberley. In particular, the lack of accessibility for wheelchair users in the Leisure Centres and other sporting facilities was raised, and many comments regarding affordability for disadvantaged members of the community.

The feedback from the sporting clubs also reflected issues that are being experienced across the sector nationally, and in small remote communities. These include:

- Long travel distance to compete eg one hour travel from Wyndham to Kununurra
- Lack of cover and shade for outdoor courts and spectators, and indoor air-conditioned facilities
- Facilities that don't comply with current sporting standards and expectations eg lack of female friendly changerooms
- Increasing cost of player registration, club insurances and governance requirements
- Decreasing opportunities for clubs to fundraise and limited sponsorship in small towns
- Lack of representative pathway opportunities
- Lack of qualified coaches and officials especially in sports where qualifications are linked to insurance requirements such as speedway
- Heavy reliance on a low number of volunteers
- Umpire abuse causing decrease in match official numbers
- Lack of support from the Shire



Opportunities

The issues outlined in the feedback represent opportunities for improvement in provision of modern facilities and dedicated club support to improve club sustainability and governance. Facility recommendations have been captured in other sections with two opportunities identified below:

- Create a new Shire Club Development Officer position to work with clubs and delivery partners to enhance communication, assist with club sustainability and governance, establish relationships with peak bodies, and to promote access, inclusion and participation.
- Future master planning should prioritise co-location of facilities to enable sharing of spaces by sports clubs and community service providers, maximise use and avoid duplication. Facility management models should be considered at the master planning stage.

3. Indoor Multi-Purpose Facilities

The Strategy identified the need for more indoor, air-conditioned spaces in Kununurra and Wyndham to ensure people have opportunities to participate in sport, recreation and events outside the dry season. Extending the capacity of existing indoor facilities, or covering existing outdoor facilities, would allow for an expansion of activities and minimise conflicts between existing and new programs.

In line with the growth in group fitness and non-sport club physical activities, there is a demand for a wide range of programs that are currently not offered by the Shire, such as group fitness, Pilates and yoga. The Kununurra Leisure Centre (KLC) has only one indoor sports court which is used for sports as well as other activities and hire groups such as Tae Kwon Do and Crazy Crocs playgroup. These providers could operate in a smaller space if one was available, thereby freeing up space for more sports or other activities. Wyndham has one air-conditioned community hall available for hire which is currently under-utilised.

The very high capital cost of building in remote centres and the high ongoing operational cost to operate and maintain community indoor air-conditioned facilities, is an ongoing challenge for the Shire.

Community Feedback

Feedback identified the desire for more air-conditioned indoor spaces as well covering existing facilities such as outdoor courts, spectator and casual seating areas, parks, playgrounds and skate park. The community communicated the need for another indoor sports court in Kununurra and to enclose and air-condition the Ted Birch Youth and Recreation Centre covered court in Wyndham.

There were also requests for an indoor gym in Wyndham and to extend the existing KLC gym. This aligns with the continued growth of fitness and gym participation nationally.

Opportunities

- Add another indoor court and/or multi-purpose room and extend the current gym at the KLC as part of the proposed redevelopment
- Enclose and air condition the Ted Birch Youth and Recreation Centre covered basketball court
- Build an indoor air-conditioned gym in Wyndham
- Develop indoor spaces that are multi-functional to allow for a range of uses
- Cover the Kununurra outdoor basketball courts





4. Greening, Shade and Trails

There is national and global growing demand for access to the outdoors for fitness and recreational purposes. People are looking to connect with nature which was reinforced in the survey results with priorities for green spaces and shade to walk, run and cycle second only to fishing and boating. State participation rates indicate that more people are likely to use an offroad trail than any other recreation facility. Trails also have extremely high value for visitors and can be an attraction when they traverse or lead to spectacular viewing areas.

Urban greening and shade provide significant benefits, including cooling the environment through shade and evapotranspiration, improving air quality by absorbing pollutants and producing oxygen, and managing stormwater by increasing pervious surfaces. Green spaces also enhance public health, with shade protecting against UV radiation, and green areas promoting mental well-being and physical activity.

The survey confirmed Celebrity Tree Park as one of the most used spaces in the Shire. Improving existing trail quality and shade, and developing new trails, is one of the most effective ways to encourage more people to be active and improve mental health and wellbeing.

Community Feedback

Based on the community survey, there is a strong unprompted demand for trails for walking, running and cycling, including off-road trails. Some respondents requested mountain bike and horse trails.

Residents value the beautiful scenery such as the waterways and foreshore, rock formations, and proximity to nature and spectacular views. This presents an opportunity for iconic offroad trail development.

The community resoundingly requested better shade and sun protection at nearly every facility in Kununurra and Wyndham, suggesting more trees, shade and green space in town and residential areas.

Opportunities

- Develop trails along the foreshore and in circuits around large parks and sports facilities in each township and key destinations to encourage physical activity.
- Increase shade and sun protection at sport and recreation facilities by covering outdoor courts, planting trees, designing shaded spectator areas in new facilities, and installing shade sails at playgrounds.
- In new facility developments and master plans, project budgets should include a component for tree planting, ensuring species are suitable for the location and purpose.
- Develop a tree planting program for public spaces, streets, parks and perimeters of ovals.
- Maintain and continue to develop Celebrity Tree Park to enhance connectivity and quality of pathways, including for all-abilities, and shade for exercise and recreation

5. Consolidated and Shared Infrastructure

Designing community and sport facilities that are multi-purpose and co-located offers several benefits:

- Cost Efficiency: Reduces site costs, construction costs, and design costs by consolidating multiple activities into one building, leading to lower overall expenses.
- Operational Savings: Minimizes energy consumption, staffing, and maintenance costs by eliminating the need for duplicate HVAC systems, lighting, and other equipment.
- Revenue Generation: Attracts more users and generates higher usage rates by accommodating a wider range of activities and events, offering diverse revenue streams.
- Inclusivity: Accommodates different age groups and interests, ensuring that every community member can find activities that suit their needs.
- Community Engagement: Creates a vibrant hub that fosters community health and well-being, enhancing the overall quality of life for residents.

These benefits highlight the importance of designing facilities that are not only functional but also contribute to the well-being and economic growth of the community. The Shire has a number of ageing facilities and infrastructure that are approaching end of life, do not meet current building standards, and are no longer fit for purpose. This presents an opportunity for consolidation of assets into hubs by co-locating compatible services and functions.

Trends in recreation facility use reflect the strong human desire for convenience and the ability to achieve multiple things in one place. There is local demand for increased capacity at the existing, centrally located, accessible sports and recreation facilities, including additional indoor space to minimise the impact of weather and to extend the hours of use.

Recruitment of qualified and skilled staff was identified as an issue by the Shire. Developing infrastructure that is co-located, integrated, and multi-purpose provides opportunities for career development and multi-skilling that can result in productivity increases and cost savings. In small towns such as Wyndham this can also include civic administration, community services, and other multi-delivery partners.

Ideally community infrastructure is centrally located. Therefore, it is not ideal to develop the racing precinct as a sports facility hub. However, the precinct would benefit from improvements to accommodate equestrian, community and private functions, and niche events.

Community Feedback

The diversity of the sport and recreation facilities and activities is valued by residents. These range from the sports ovals and outdoor courts, the rodeo and horse racing precinct, speedway and golf course. There is a preference for facilities to be close to town, centralised and in one place and the Town Oval precinct was provided as a good example. Sharing of facilities by different clubs was highlighted as important as well as having public toilets and modern changerooms at the ovals and outdoor courts.

Opportunities

- Co-locate and consolidate community facilities and functions into central hubs where possible when existing facilities reach end of useful life eg Ted Birch Recreation Centre and Wyndham Pool
- Retain the three ovals in town being the Town Oval, Ingrid Harvey Oval, and the overflow oval adjacent to Ingrid Harvey Oval to meet existing and future sport and recreation demand.
- Provide new gender neutral changerooms and public toilets at Ingrid Harvey Oval for clubs and community use
- Develop a master plan for Town Oval precinct to review all facilities and identify opportunities for improvements and upgrade and replacement of functionally obsolete infrastructure using the principles of shared and multi-purpose facilities.
- Develop a master plan for Ingrid Harvey Oval and the adjacent green space currently used for equestrian purposes to identify opportunities for improvements, upgrades and new facilities using the principles of shared and multi-purpose facilities.
- Develop a master plan, needs and feasibility study for the racing and rodeo precinct to include accommodation of all equestrian activities, community and private functions and niche events.
- Assist and support the golf and speedway clubs with club development and infrastructure projects.
- Require lessees to remove dilapidated infrastructure.
- Review existing leases with clubs that do not promote sharing of facilities.
- Develop and adopt a set of Community Infrastructure Development Principles to ensure decisions and prioritisation of capital investment in community infrastructure is evidence based and well planned.

6. Community Facilities in Wyndham

As the first settlement in the Shire, Wyndham is an important town and community hub for residents. Wyndham has a much smaller population than Kununurra (950 in Wyndham and 4,800 in Kununurra) with 57% identifying as Aboriginal and Torres Strait Islander. It has two schools, a hospital and a port. There is some growth potential due to proposed large projects such as mining. Wyndham stakeholders noted the importance of having a good range of community recreation facilities to ensure the town can continue to attract residents and remain viable.

The original Shire administration office is still functional and offers a weekday service to the community including a small library. Community facilities consist of the Peter Reid Memorial Hall which is coming to the end of useful life and serves as the typical 'town hall', the Ted Birch Youth and Recreation Centre which has an outdoor covered basketball court and indoor youth centre, the Wyndham Memorial Swimming Pool (25m outdoor pool), the Clarrie Cassidy Oval with new changerooms and sports lighting, and a cricket net facility at the Wyndham Community Club just out of town.

For the size of the population, Wyndham has a good range of basic facilities but does lack a modern playground, shade, indoor gym, and quality footpaths. There is an opportunity to consolidate ageing infrastructure into a central hub using the principles outlined in Section 5.

Community Feedback

The community requested an indoor gym, a playground and skate park. The survey also identified a lack of shade generally which included lack of trees and cover at the pool. There were also a few comments that the cricket net facility at the Wyndham Community Club was in poor condition and needed improvement or relocation as it was not central to town.

Residents identified the challenges with participation in sport and activities with transport to games in Kununurra an issue, especially at night, and there was a request for public transport to be considered. Residents would like more events in Wyndham especially those that celebrate its history and culture, and the port area to be activated as there is nothing there anymore (eg café).



Opportunities

- Develop a central hub in Wyndham at the location of the Ted Birch Youth and Recreation Centre to incorporate the pool entry, the relocation of the Shire administration and library service, and replacement of the Peter Reid Hall function. The hub could also be the Emergency Evacuation Centre for the town and surrounds.
- Develop a master plan for the Clarrie Cassidy Oval to consider the relocation of the cricket net, a kiosk and social facility for the clubs, and more shade.
- Investigate the need and feasibility of a new playground and skate park with quality landscaping, tree canopy and connecting footpaths.
- Upgrade or replace the Wyndham Memorial Swimming Pool changerooms to be accessible, functional and meet current building code.
- Improve way finding signage in the town for visitors.
- Improve connectivity to key destinations by implementing a program of improvements of shared used paths for pedestrians, cyclists and scooters.
- Consider options to provide a seasonal café at the port and to improve toilet facilities.
- Support or conduct one or more community events in Wyndham including a sports carnival.



7. Event Support

The East Kimberley attracts a wide range of events that are highly valued by the community and that bring economic benefits to the region. Of the existing events the Kununurra Agricultural Show and the Ord Valley Muster attract the largest number of attendees, followed by the camp draft, rodeo and race events, and the Lake Argyle Swim. The Shire's distance from major towns, and competition with other locations, make the cost of staging events high. Due to the hot humid and wet climate from October to April, the events season is generally limited to five months between May and September. Event and tourism stakeholders report that there is insufficient accommodation in Kununurra to support major events during the peak tourist season.

Central or prominent locations are essential for events, as is scalable support infrastructure and accommodation. Existing event locations range from White Gum Park for small community events and the regular community markets, to the sports ovals, Celebrity Tree Park and the Racing and Rodeo Precinct for the larger and event specific events. The Lake Argyle Swim takes place at Lake Argyle 70km out of town, and the week long Ord Valley Muster, which used to be held at the Lake Kununurra Golf Club, is now held at Celebrity Tree Park.

There are few indoor air-conditioned public or club leased facilities with a commercial grade kitchen that can accommodate functions and events for over 150 people. The golf club facility and the Ord River Sports Club facility can accommodate 100 to 150 people. The Kununurra Leisure Centre sports court is currently used for community events such as the Christmas Markets, Quiz Nights and end of year school events. There is limited capacity in the private market at the hotels to cater for 200-250 patrons. 31
Community Feedback

Existing facilities and services

The Shire plays a key role in facilitating the delivery of events through the provision and maintenance of community facilities and infrastructure. Ageing infrastructure and a lack of support facilities such as toilets, lights, changerooms, and condition of surfaces for sporting events, and lack of power, drinking water and grey water disposal is an issue for event organisers.

Issues identified during facility inspections and consultation with event organisers include:

- The need for more reliable and accessible toilets at foreshore locations to support water-based events. These would also serve residents and local community events and encourage activation of the foreshore areas.
- The cost of holding events in the Shire is high, as support facilities and equipment are hired and transported from Darwin, and there is competition for the equipment as the peak event season is the same.
- Basic requirements such as 3 phase power, drinking water, toilets, grey water disposal, and lights at key event locations would reduce costs to providers and provide more flexibility.
- The Shire has no central civic space for events and large community celebrations.
- Event organisers state demand for small to medium spaces of different scales that are accessible and covered for more flexibility.
- Requests for portable stage, toilets and kitchen facilities as they are more affordable long term and provide flexibility in location.
- Reliance on small operators and community clubs limits the opportunities to expand sporting and water-based recreation events.
- The availability of accommodation presently limits the capacity of larger events and festivals.

Existing Shire support

The Shire currently offers grants to support events via the annual Community Grants Program. Major events can secure a three year funding agreement to a maximum of $50,000 per year. Events currently funded include the Ord Valley Muster (and Kimberley Moon), Ord Valley Muster Rodeo, Lake Argyle Swim, Kununurra Agricultural Show, Dam to Dam, Lake Argyle Adventure Race, Taste of the Kimberley, and the WA Ski Show. There is also a grant available for smaller community events throughout the year held by local not-for-profit groups.

The Shire coordinates local annual events each year such as the ANZAC Dawn Service, Volunteer Recognition Day, and Baby Tree Event as well as assisting community groups to run successful events and partnering with government and Aboriginal Corporation Associations to run community awareness campaigns.

In addition, the Shire processes and approves over 35 events each year.

Community Feedback

The community would like to see more local sporting, community and agricultural events during the year that are accessible and affordable to all the community. There was a strong desire for more Aboriginal music, performances and art events either as part of existing events or a stand alone. Regarding the larger events, feedback indicated that they were cost prohibitive for part of the community who would like to see more family-friendly activities, local artists and stalls. A request for more food stalls and diversity of food was a common theme. Water based events and activities are popular and the community would like to see more events around the water and foreshore areas.

Location specific feedback included sealing the road to the Rodeo and Race Ground and upgrading the kitchen and bar facilities at the Race Track which was valued for its proximity to the water and its unique and iconic backdrop of Elephant Rock. The golf club is considered an important and long standing asset in the community with a rich history. It used be the preferred major event venue. Comments regarding the race/rodeo precinct and the golf club as ideal event venues ranged. Some residents felt that being out of town made them ideal loations for events due to no noise or traffic impact on residents.

However, some felt that it was too far to drive.

Celebrity Tree Park is a favourite location for locals not only for walking, bird watching, and families but also for events and ranked the highest for peoples favourite venue. While it is central, it is the smallest area of the three locations offering limited parking and no opportunity for expansion or temporary camping.

The Ingrid Harvey Oval, which is the home of the Kununurra Agricultural Society and the Ord River Magpies Football Club, was popular due to its central and walkable location. This can be partly attributed to the agricultural show which was the most popular event of survey respondents on the annual calendar. It is also an important facility for sporting events. However, it is very close to residential properties and formal and informal parking is limited.

Event Investment - Facilities

When asked to provide a preferred location as the major event space in Kununurra, survey respondents and stakeholders differed greatly. As a result, one main events space, dedicated to holding significant events in Kununurra, could not be determined due to a range of conflicting views (although Celebrity Tree Park features favourably many times throughout the survey responses on a range of questions). This presents challenges for the Shire when planning for the upgrades and improvements that the industry requires and has requested, as the cost of providing significant infrastructure at multiple locations is prohibitive unless it can be shared, accessed and used by multiple organisations for a range of activities and programs outside of events.

The Strategy investigates current event locations in the Shire and makes comments on its suitability to hold events, including proposed infrastructure to improve and expand the use. The outcomes can be found in Table 6 of the full strategy. Most involve the upgrade of power and water/wastewater services, addition of toilets, storage and shade, and building improvements to aged facilities.



Investment Prioritisation

To assist the Shire to determine which locations should be prioritised for investment, guidelines were developed to assist the decision-making process. Site considerations are listed below and could be weighted by the Shire to represent Shire policies:

- Multi-use venue – can be used for a variety of events or other community uses to maximise use of upgrades and improvements
- Flexibility to scale up or down depending upon event
- Good road access and parking
- Permanent toilets and services infrastructure (power, water, telecommunications)
- Central and accessible
- Does not duplicate existing event spaces
- Can be used for events during the wet season
- Low social and environmental impact, including noise and traffic nuisance to residents
- Maximise local business patronage
- Accommodation close by
- Connection to the water, iconic location or view that showcases the East Kimberley
- Highlights local Aboriginal culture

Opportunities

- Maintain the focus of key events in high profile and iconic locations, close to town and/or the water
- Upgrade power, water, telecommunications and wastewater at key locations including Celebrity Tree Park, Ingrid Harvey Oval, Race Club, Golf Club and Swim Beach.
- Build new toilets at Ingrid Harvey Oval
- Upgrade facilities at Town Oval precinct to host sporting events.
- Purchase portable toilets and kitchen for event organisers to hire
- Support temporary camping at the Race Club and other suitable venues for large events

8. Capital Works Prioritisation

To guide the prioritisation of master planning, project development and funding of capital works, a set of criteria have been developed using best practice planning and project principles combined with analysis of the Strategy findings that consider the local context in a small remote Shire.

Criteria to Guide Captial Projects

1. Aligns with the Shire Strategic Community Plan and key national, state and industry plans.
2. Delivers integrated, shared, and multipurpose facilities
3. Creates a hub of core co-located community facilities to enhance sustainability and share resources
4. Increases the capacity of sport facilities and provides recreation opportunities in the wet season
5. Lifecycle and operational costs of the facility demonstrate sustainability and affordability
6. Provides accessible and affordable opportunities for participation by all members of the community
7. Foreshore developments provide access to the water
8. Provide liveability benefits; increases green public open space and tree planting, address heat effects and promotes the competitive strengths of the Shire as a great place to live
9. Support clubs, small businesses, not-for-profit groups and event organisers and schools to provide sport, recreation and cultural opportunities to residents
10. Apply good project planning and development processes to ensure project viability and success

Other considerations:

- Projects benefit a large number and range of people including visitors (project reach)
- Projects that do not have planning, site or environmental impediments that will be costly and take a long time to resolve

All major capital works will require considerable resources that will need to target specific grant programs from federal and state government and philanthropic organisations when projects match funding priorities.

Community Priorities

The community considered the below items were priorities for improvements (in order of highest response):

- Waterways and boat ramps
- Expansion of spaces and redevelopment of the Kununurra Leisure Centre
- Enhancement of Swim Beach
- Shade, tree planting and trails

9. Community Infrastructure Development Principles

When planning to meet future community infrastructure need, and developing strategies and projects for delivery, a number of common principles apply to ensure the long term viability, suitability and ease of access for the facility and service users.

Below are some general principles and approaches to the development of community facilities as proposed in the 'Guidelines for Western Australian Community Infrastructure 2020' document by Parks and Leisure Australia (WA)

- **Cater for a defined catchment:** facilities should be central and accessible to the population they are intending to serve
- **Accessibility:** readily accessible to people of all abilities and be compliant with the requirements of the Disability Discrimination Act 1992 and Australian Standards
- **Equity:** readily accessible by all members of the community irrespective of age, mobility, sexual orientation, gender, cultural background or religious belief
- **Visible:** located to promote visibility and accessibility to maximise use and services to meet identified social needs
- **Co-location:** integrated and co-located facilities, programs and services to maximise opportunity, use and benefit
- **Service integration:** design community buildings to enable the sharing of resources and increase the level of service integration
- **Flexibility of use:** facilities should be designed, built and managed to maximise flexibility in use (particularly multi-use) so they can respond and adapt as needs change
- **Social connectivity:** programs, activities and services offered should respond to the needs and interests of the people who live and work around it and should foster long term social benefits for the community
- **Design:** reflection of local culture
- **Adaptation:** community facilities should be of sufficient size and design to enable expansion and adaptation (both internally and externally) to future proof infrastructure to respond to a changing demographic and technical requirements.
- **Financial viability:** community infrastructure should be financially viable for long term and provide value for money for their users, owners and operators. Ongoing operational costs need to be built into the initial planning process, and facilities should be scaled to respond to those aspects.
- **Environmentally Sustainable Design:** site specific design and construction innovations to achieve the highest possible thermal performance, energy and water efficiency, lowest embodied and operational energy within available budgets
- **Safety and security:** utilise contemporary innovations and Crime Prevention through Environmental Design (CPTED) principles.
- **Diversity of use:** ensure a facility provides for greatest interaction and cohesion between people of the widest demographic, and in keeping with the facility's intended range of opportunities
- **Optimise land use:** ensure sufficient space is allocated to provide for service as well as the primary infrastructure such as car parks, play spaces, utility/service space, storage, landscaping, park furniture, safety zones, shared use paths and social gathering spaces

Recommendations

The nine key focus areas identified in the Strategy, together with the Key Facilities Assessment (Appendix 9 of the full Strategy), formed the basis for 12 recommendations and 36 actions. They can be found below with a proposed implementation year to assist with operational and annual budgeting.

Recommendations & Actions		Year
1. Improve fishing and boating facilities, protect foreshore quality and develop key foreshore areas		
1.1.	Investigate options for creating a public corridor along the foreshore for a variety of recreational uses, including those that highlight important views and habitat.	2028
1.2.	Develop sustainable foreshore nodes that promote social family recreation and water-based activities. Connect the nodes to the wider foreshore trail and provide a circuit trail at each node for localised recreation	Ongoing
1.3.	Progressively enhance Celebrity Tree Park as a natural space, replacing plaques and trees at the end of their life. Plant additional canopy trees along the road frontage, leaving an open area for events with a backdrop of the water. Provide a continuous pathway around the park and down the road to the jetty.	Master plan 2026/27
1.4.	Seek federal government funds to upgrade Valentine's and Parry Creek Roads to provide safer access to waterfalls, swimming holes and fishing spots	2026 - 2030
1.5.	Maintain existing boat ramps to support local and visitor use, including Buttons and Mambi Island boat ramps.	Ongoing
1.6.	Support and advocate for the Lake Kununurra Barramundi Stocking Group to continue the stocking program	Ongoing
1.7.	Promote existing water-based recreation events and develop more opportunities for fishing and bird watching tourism in conjunction with other regional partners	Ongoing
1.8.	Construct a new public jetty and boat launching facility within the Kununurra Racing and Rodeo Precinct	Master plan 2027
1.9.	Support local and State initiatives to remove weeds, protect riparian vegetation and views, and selectively develop high-quality water-based facilities at a manageable number of nodes	Immediate & ongoing
1.10.	Develop a master plan for Swim Beach Park as a priority location for recreation and water-based activities in Kununurra and include the relocation of the public boat ramp and the development of a non-motorised watercraft launch area	Master plan 2026/27
1.11	Advocate for improved boat launching facilities at Lake Argyle.	Ongoing

Recommendations & Actions		Year
2.	Develop a master plan for the Town Oval Precinct	
2.1	Develop a master plan to encompass the Town Oval and facilities, PCYC, outdoor basketball courts, tennis and netball courts, and Kununurra Leisure Centre and new aquatic facilities. The master plan should explore: • covering and renewing the outdoor basketball, netball and tennis courts • upgrade of the Ord River Sports Club (Sporties) Facility • upgrade of the covered cricket nets and carpet • replacement of the cricket pitch on the oval • upgrade of sports lighting to LED • parking, pedestrian accessways, traffic flow, and drainage • facilities that are accessible and inclusive.	Master Plan 2025/2026
2.2	Collaborate with the users of Town Oval and the Sporties to develop a facility that is multi-purpose, accessible, and modern that overlooks the oval. Facilities to include changerooms for the oval users, bowls and cricket, a shared community space for club and community activities/programs and a commercial kitchen to support the clubs and oval users.	Feasibility 2026/27
2.3	Conduct an audit and review of existing sports lighting at all sports ovals and outdoor courts	Audit 2027/28
2.4	Retain the Ingrid Harvey Oval and Town Oval for sport and recreation use and investigate locations for a third oval to meet future demand.	
3.	Redevelop the Kununurra Leisure Centre	
3.1	Develop a facility concept plan for the extension and upgrade of the Kununurra Leisure Centre to integrate and complement the new aquatic facilities. The facility should include an additional Indoor air conditioned court, major gym extension with 24 hour access capability, multi-purpose room for Pilates, fitness classes and recreational activities, improved administration offices, and storage. The Centre must also meet the requirements to function as an Emergency Evacuation Centre	Detailed Design 2025/26
3.2	Investigate the need and feasibility of an additional indoor air-conditioned sports court and additional squash court as part of the KLC facility concept plan.	2025/26

Recommendations

Recommendations & Actions		Year
4.	Undertake improvements to Ingrid Harvey Oval and develop into a community sport and events precinct	
4.1	Retain the Ingrid Harvey Oval for football codes, the Kununurra Agricultural Show, and other events and sporting activities, including school sports. Allow for reconfiguring the oval north/south in the longer term.	2025/26
4.2	Provide public toilets and gender neutral changerooms at Ingrid Harvey Oval that meet the requirements for a variety of sports and to be used for school, casual, and community events.	
4.3	Investigate the feasibility of relocating the equestrian area and to develop the ground for sport, recreation and event use.	
5.	Develop a master plan for the Kununurra Racing and Rodeo Precinct	
5.1	Prepare a master plan for the Kununurra Racing and Rodeo Precinct to include the racing, rodeo, paddling and action sports lease areas. Include in the plan: • Kununurra Racing Club master plan and facility concept • Kununurra Rodeo and Campdraft Club facility requirements • Ord River Paddling Club facility requirements • Finalisation of the BMX track and future facility requirements • Shared amenities such as toilets, car parking, and function room • Internal roads, large vehicle access and pedestrian links • The infrastructure requirements to enable the precinct to host large events, concerts, and temporary camping	Master Plan 2026/27
5.2	Improve the entry road to the Kununurra Racing and Rodeo Precinct.	

Recommendations & Actions		Year
6.	Develop a Wyndham Community Hub and upgrade facilities at Wyndham Memorial Swimming Pool	
6.1	Co-locate sport, recreation, library and Shire civic and administration facilities, centralise and consolidate sport, recreation and event facilities in Wyndham.	
6.2	Undertake a needs and feasibility study for the development of an Integrated Wyndham Community Hub to consider: • Land availability and location • Ted Birch Youth and Recreation Centre and associated outdoor courts • Swimming pool • Community recreation facilities • Relocation of the Shire Administration Office and Library • Replacement of the Peter Reid Memorial Hall.	Design 2025/26
6.3	Investigate a suitable area for community recreation facilities including a nature play space, skate park, outdoor fitness equipment, shade and picnic facilities.	Feasibility 2026/27
6.4	Replace the changerooms at the Wyndham Memorial Swimming Pool to be accessible, functional, and to meet current building code	Design & Cost 2027/28
6.5	Replace the shade sails at the Wyndham Memorial Swimming Pool to a single operator motorised system built to high wind standards (wind region C).	2025/26
7.	Develop a master plan for the Clarrie Cassidy Oval	
7.1	Develop a master plan for the Clarrie Cassidy Oval to investigate the need for a covered cricket facility, a small community club room to replace the existing facility that provides food and beverage, supports the sports on the oval and allows for the potential development of other sports, events and activities	2026/27
8.	Improve and develop trails and increase shade	
8.1	Develop a diversity of tree lined trails to encourage walking, running and cycling and provide increased opportunity for physical activity, recreation and tourism. Include routes along the foreshore and to key destinations (e.g. Kelly's Knob/Goowiyeng and Elephant Rock/ Thethebeleng and connect these to the foreshore trail.	Ongoing
8.2	Review the Trails Master Plan and develop an implementation strategy	2027/28
8.3	Implement the Kimberley 2050 Cycling Strategy	Ongoing

Recommendations & Actions		Year
9.	Encourage and support sustainable events that benefit the community through the provision of shared infrastructure and diverse spaces	
9.1	Develop a plan to provide facilities and Infrastructure for a range of community and regional events. Review existing event spaces, their capacity and capability for hosting events of various size and type and identify gaps in provision. This may include upgrading power, internet, water, access and septic tank points in key locations.	2026/27
9.2	Advocate and support the provision of a variety of events and social spaces of different scales to suit niche, small and larger events, including: • Kununurra Picture Gardens • Lake Kununurra Golf Club • Race and Rodeo Club precinct • Celebrity Tree Park • White Gum Park • Swim Beach • Ski Beach • Town Oval • Ingrid Harvey Oval • Clarrie Cassidy Oval • Ted Birch Youth and Recreation Centre • The Bastion / Five Rivers Lookout • Private provision (e.g., function centres)	
9.3	Investigate options and feasibility of providing or advocating for a seasonal facility at Wyndham Port for coffee/food for tourists and Shire residents.	2026/27
10.	Support not-for-profit organisations to be vibrant, sustainable and well governed.	
10.1	Create a new staff position to work with multi-delivery partners, clubs and recreation groups to provide advocacy, connections, information and educational opportunities to assist with club development, local capacity building, sustainability, and viability. Establish relationships with peak bodies and promote access and inclusion and encourage participation by all of the community	2025/26
10.2	Support sport and recreation clubs to develop strategic plans and to identify facility needs	
10.3	Promote the state Kidsport program and establish a grant program to support the development of athletes, coaches and officials	

Recommendations & Actions	Year
11. Prioritisation of capital works	
Adopt a set of criteria to guide the prioritisation of master planning, project development and funding. 1. Align with National, State, and Shire planning 2. Deliver integrated, shared, co-located and multi-purpose infrastructure 3. Deliver a community hub that provides buildings and outdoor social spaces in the one location to facilitate access to a wide range of services, activities, programs and events and promotes resource sharing. 4. Expand the capacity and capability of existing facilities to provide activity opportunities to increase participation, especially in the wet season 5. Consider lifecycle and operational costs of the facility and infrastructure to ensure sustainability and affordability 6. Provide opportunities for access to affordable and inclusive sports, recreation and events 7. Provide increased access to the water for recreation, sport and events 8. Improve liveability 9. Support clubs, small businesses, not-for-profit groups, event organisers (multi-delivery partners), and schools to provide sport, recreation, cultural and nature-based activity and event opportunities for all 10. Comply with the Shires Project Planning and Management Framework	Criteria adopted 2025/26
12. Community Infrastructure Development Principles	
Adopt a set of principles and approaches to the development of community facilities as recommended in the 'Guidelines for Western Australian Community Infrastructure 2020' document by Parks and Leisure Australia (WA) and relevant to the Shire. Refer Section 7.10 of the Strategy.	Principles adopted 2025/26



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