



**THE
KIMBERLEY
REGIONAL GROUP**

Meeting Minutes

13 February 2026

Table of Contents

1. MEETING OPEN: 10:06AM.....	3
2. ATTENDANCE AND APOLOGIES	3
3. DISCLOSURES, CONFLICTS AND DECLARATIONS OF INTEREST:	4
4. MINUTES OF THE LAST MEETING	4
5. CORRESPONDENCE	13
6. FINANCIAL REPORT	25
7. FORMAL PRESENTATIONS	28
8. KRG WORKSHOP OUTCOMES	29
9. KIMBERLEY HOUSING PIPELINE REVIEW.....	47
10.SUBMISSION - LOCAL GOVERNMENT FUNDING AND FINANCIAL SUSTAINABILITY	55
11.SUBMISSION - PREPARING FOR EMERGING INDUSTRIES ACROSS NORTHERN AUSTRALIA	57
12.SUBMISSION - DETERMINANTS OF REGIONAL AIRFARES	59
13.KRG 2024 - 25 ANNUAL REPORT	61
14.AROUND THE GROUNDS	63
15.EXECUTIVE OFFICER REPORT	64
16.GENERAL BUSINESS	68
17.MEETING CLOSURE: 1:06PM	70

1. Meeting Open: 10:06am

Chair acknowledged the Traditional Custodians of the different lands on which people met today, and paid respect to all the Elders past, present and emerging.

2. Attendance and Apologies

Name	Shire / Council / Organisation	Method
Members		
Cr David Menzel (Chair)	President, Shire of Wyndham East Kimberley	In Person
Cr Chris Mitchell	President, Shire of Broome	In Person
Peter McCumstie	President, Shire of Derby West Kimberley	In Person
Observers		
Sam Mastrolembo	CEO, Shire of Broome	In Person
James Watt	Director Corporate Services, Shire of Broome	Zoom
Tamara Clarkson	CEO, Shire of Derby West Kimberley	In Person
Kerrissa O'Meara	Deputy President, Shire of Derby West Kimberley	In Person
Wayne Neate	Director Infrastructure, Shire of Derby West Kimberley	In Person
Luke Lawrence	Director Community Planning, SDWK	In Person
Jill Brazil	Director Corporate Services, SDWK	In Person
Trish Gault	Council Member, SDWK – left 12:48pm	Zoom
Vernon Lawrence	CEO, Shire of Wyndham East Kimberley	In Person
Cr Tony Chafer	Deputy Shire President, SWEK	In Person
Susan Leonard	CEO, Shire of Halls Creek	Zoom
Executive Support Team		
Paul Rosair	Principal, NAJA Business Consulting Services	Zoom
Michelle Mackenzie	Principal, Mira Consulting	In Person
Jane Lewis	Principal, Redit Research	Zoom
Rebecca Billing	Administrative Assistant, NAJA	Zoom
Apologies		
Cr Brenda Garstone	President, Shire of Halls Creek	
Presentations		

Dain Kirwan	Regional Executive Director Kimberley, Department of Communities	Zoom
Jane Murphy	Acting Regional Housing Director North, Department of Housing and Works	Zoom

3. Disclosures, Conflicts and Declarations of Interest:

Financial Interest / Impartiality			
Member	Item Number	Item	Nature of Interest

4. Minutes of the last meeting

Item for Decision

Submitted by: Secretariat

Attachment 1: Matters Arising and Outstanding Business

Confirmation of Previous Minutes

Resolution/s		Action/s / Budget Implications	
<p>The Minutes of the Kimberley Regional Group held on 14 November 2025, as published and circulated, were confirmed as a true and accurate record of that meeting.</p>		<p>See Attachment 1 – Matters Arising and Outstanding Business</p>	
Moved:	Shire of Derby West Kimberley	Responsible:	See Attachment
Seconded:	Shire of Broome	Due date:	As appropriate
Carried:	4/0		

Attachment 1 Matters Arising and Outstanding Business

Date / Item	Action / Progress	Responsible
Administrative Matters		
11/10/2024	<p>Review of KRG Strategic Documents</p> <p>Action</p> <ol style="list-style-type: none"> 1. Develop a framework and consolidate the KRG strategic documents 2. Executive Team to schedule a workshop to develop a new KRG Business Plan in 2025 <p>Status/Progress</p> <ol style="list-style-type: none"> 1. In Progress. 2. Complete. Held planning workshop November 2025. Refer Item 8 	Executive Team
21/02/2024 & 23/08/2024 & 03/07/2025	<p>Action:</p> <ol style="list-style-type: none"> 1. Developing Northern Australia: Executive Officer to work with Dr Allan Dale regarding CRCNA. 2. Executive Officer to invite Grey Mackay from the Land Alliance to the October KRG meeting to present on bushfire issues in the Kimberley. 3. Executive Officer to negotiate early bird pricing with Developing Northern Australia for the 2026 Conference in Alice Springs and consult members post local government elections on attendance at the 2026 Conference. <p>Status / Progress:</p> <ol style="list-style-type: none"> 1. In Progress. 2. In Progress. 3. In Progress. Members were advised of the discounted rate (\$1,199 plus GST) and revised dates (5–7 August). Ticket numbers were confirmed with DNA, and a registration spreadsheet was issued to attendees to finalise registrations. Completed spreadsheet received from SWEK 	Executive Team / KRG Secretariat
10/04/2025	<p>North West Defence Alliance – KRG Representative</p> <p>Action</p> <ol style="list-style-type: none"> 1. KRG Secretariat to advise North West Defence Alliance that Geoff Haerewa is no longer a Councillor and that the KRG is working through a process for a replacement representative, and that the Alliance will be advised of the KRG representative in due course <p>Status/Progress</p> <ol style="list-style-type: none"> 1. Complete. 2. Member Shire Presidents are a member of the NWDA as individual Councils contribute funds. KRG does not contribute funds. Issues can be brought to KRG by members. 	KRG Secretariat

<p>10/04/2025 & 03/07/2025</p>	<p>Formal Presentations: Action</p> <ol style="list-style-type: none"> 1. Shires to circulate ABS job roles when advertised through networks. 2. The Executive Officer to liaise with RDA Kimberley and the DPIRD Deputy Director General, Industry and Economic Development to understand progress of a potential WA government partnership with NAIF and/or the establishment a small loans scheme similar to the Northern Territory. 3. The Executive Officer to draft an insurance position paper for KRG, in light of the RDA Kimberley Insurance Review Report <p>Status/Progress</p> <ol style="list-style-type: none"> 1. Ongoing: Note RDA Kimberley circulated Broome based 2026 Census Operational Support Centre Engagement Manager role which closed 15 June for Councils to circulate 2. In Progress – note that the establishment of a small loans scheme is a recommendation of the NAIF review. 3. In Progress. 	<p>Executive Officer</p>
<p>03/07/2025</p>	<p>Action</p> <ol style="list-style-type: none"> 1. The Executive Officer to place Regional Waste Management on the August KRG agenda with the focus - What aspect of Waste Management does it make sense for the 4 Kimberley Shires to cooperate on. <p>Status/Progress</p> <ol style="list-style-type: none"> 1. Complete. This item was discussed at the November 2025 planning workshop. Refer Item 8 	<p>Executive Officer</p>
<p>14/11/2025</p>	<p>Executive Officer Contract Action</p> <ol style="list-style-type: none"> 1. NAJA Business Consulting Services Administrative Officer liaise with SWEK Finance Officer to implement the new arrangements. Extension of contract from 08/12/25 – 07/12/27. 3.6% CPI increase for 08/09/25 – 07/09/26 <p>Status/Progress</p> <ol style="list-style-type: none"> 1. Complete. 	<p>NAJA Business Consulting Services Administrative Officer / SWEK Finance Officer</p>
<p>WALGA Position – Native Clearing Regulations Advocacy Position</p>		
<p>03/07/2025</p>	<p>Action:</p> <ol style="list-style-type: none"> 1. The Executive Officer to contact the State Government to confirm if the submission timeframe is still open. 2. The Executive Officer to explore the possibility of making a direct submission to the State’s Native Clearing Regulations Review <p>Status / Progress:</p> <ol style="list-style-type: none"> 1. In Progress. 2. Subject to outcome of Action 1. 	<p>Executive Officer</p>

Position Papers		
10/04/2025 & 03/07/2025	<p>Action</p> <ol style="list-style-type: none"> Executive Team to draft a Land Tenure Reform Position Paper, July 2025, with the Executive Officer to conduct a further review to ensure that the rights and opportunities of Native Title holders are reflected and that the position put forward is legally robust and practical. The Executive Officer to seek an update from the Kimberley Development Commission on the status of the PBC Capability Building project. <p>Status / Progress:</p> <ol style="list-style-type: none"> In Progress. In Progress. 	Executive Officer
Advocacy Strategy Management & Maintenance of Social Housing		
16/02/2024 & 10/04/2025	<p>Action</p> <ol style="list-style-type: none"> Executive Officer to develop a template for members to populate to support the advocacy strategy. <p>Status / Progress:</p> <ol style="list-style-type: none"> Paused. Matter being raised during the Department of Communities presentation at February 2026 meeting. 	Executive Officer
2028 Eclipse Strategic Planning Working Group – KRG Representative		
10/04/2025	<p>Action</p> <ol style="list-style-type: none"> Executive Officer and KRG Members to develop a list of priority projects for consideration by the Eclipse Working Group. <p>Status / Progress:</p> <ol style="list-style-type: none"> The Secretariat is the KRG representative on the Eclipse Working Group It was agreed that Shires would send their project ideas to the Secretariat / the Working Group for consideration. KRG representative to provide verbal update in General Business 	Executive Officer / Members
Review of Financial Assistance Grants		
23/11/2023	<p>Action:</p> <ol style="list-style-type: none"> Executive Officer to meet with the Grants Commission to discuss submission. <p>Status / Progress:</p> <ol style="list-style-type: none"> In Progress. Advocacy continuing. 	Executive Officer

Kimberley Housing Roundtable and Housing Advocacy		
<p>23/08/2024 & 11/10/2024 & 10/04/2025 & 03/07/2025</p>	<p>Action</p> <ol style="list-style-type: none"> 1. Executive Team to progress next steps from the Roundtable with each Shire, in partnership with Housing Australia, the Department of Communities, Development WA, the Housing Supply Unit, WA Department of Treasury, and non-government agencies. 2. That the Executive Team <ol style="list-style-type: none"> a. Develop a brief scope of works for KDC for funding (20K) to progress the Kimberley Housing pipeline. b. Work with the KDC to explore innovative solutions for the Kimberley that may attract government investment interest. 3. The Executive Officer provide information on the level of government subsidy required to unlock housing investment in the Kimberley 4. Councils to provide their project timeframes and cashflow requirements to the Executive Officer. 5. The Executive Officer to liaise with the Acting CEO of KDC to discuss progression of the demand data, and their view on the next steps to progress the Kimberley Housing Pipeline in partnership with the WA Government. 6. Executive Officer to provide a completion date of the Kimberley Housing Pipeline project to members to align with a submission to the State 7. Executive Officer to note Sanctuary Road, Broome, as a priority regional housing project. 8. Executive Officer to organise a meeting with the Four Shire Presidents and Leon McIvor (Director General, Department of Housing and Works WA) to discuss the Housing Pipeline <p>Status / Progress:</p> <ol style="list-style-type: none"> 1. In Progress. Shires have been asked for project timeframes with a response from one Shire received. A submission under development which brings together information requested by government including population projections, housing demand data, pipeline schedule, project governance and investment request. 2. The KDC advised that they are updating their Residential Housing and Land Snapshot 2023. 3. Complete. 4. In Progress. 5. Complete. KDC are updating their Residential Land and Housing Snapshot 6. Refer item 9. 7. Noted. 8. In Progress. 	<p>Executive Team / Members</p>

Shared Services		
20/06/2024 & 10/04/2025	<p>Action</p> <ol style="list-style-type: none"> 1. Executive Officer to action a stocktake of current state / any planned enterprise initiatives across the 4 shires as a prelude to determining opportunities for collaboration. 2. Secretariat and Members to progress actions arising from the KRG CEO meeting held 15 August 2025. <p>Status / Progress:</p> <ol style="list-style-type: none"> 1. In Progress. This was discussed at the Strategy Workshop. 2. In Progress. 	Executive Officer / CEO's / Secretariat
Canberra Trip 2026		
25/09/2025	<p>Action</p> <ol style="list-style-type: none"> 1. Secretariat and Executive Officer to explore possible dates in 2026 and report back to the members. 2. Executive Officer to review and refine the Kimberley Housing Pipeline to create a more robust and visual document in preparation for the budget cycle and 2026 Canberra visit. 3. Executive Officer to review the Timber Creek Native Title decision and its relevance to the Kimberley and the effect on the KRG members. 4. Executive Officer to progress actions from the Canberra meetings <ol style="list-style-type: none"> a. Darren Skuse; Senior Advisor to Senator the Hon Malarndirri McCarthy: The Executive Officer to liaise with NBY regarding access/applicability on funding opportunities. b. Hon Clare O'Neil MP: The Executive Officer to research federal housing grant opportunities for all KRG projects e.g. McMahon Estate. c. Senator Susan McDonald: The Executive Officer to write to the ACCC to monitor airline charges on the Kimberley/NT route (Nexus/Air North). <p>Status / Progress:</p> <ol style="list-style-type: none"> 1. In Progress. 2. In Progress. 3. In Progress. 4. In Progress. Note the Productivity Commission has released a call for submissions for the inquiry into the <i>Determinants of Regional Airfares</i>, submissions due 15 March 2026. 	

Watching Brief

Aboriginal Heritage Act: Now pending Department updates on rescinded legislation. On 15 November 2023, the *Aboriginal Heritage Act 1972* was restored as the legislation that manages Aboriginal heritage in Western Australia some amendments drawn from feedback from consultation. Approval is only required where there is potential for any harm to an Aboriginal site.

The Executive Officer met with the Minister for Aboriginal Affairs and the Director General Department of Planning Lands and Heritage on this issue and is undertaking advocacy to ensure that there is clarity for local governments working with this legislation.

State government funding to support young people in the Kimberley. New \$4M community-led Immediate Response Night Space (IRNS) service for young people in Broome and Fitzroy Crossing. Funding for new services in Derby and Halls Creek. There remains no overarching State or Federal Government youth justice strategy for the region.

First Point of Entry (FPOE) Broome – Federal Government announced February 2024 that work will be undertaken for the enhanced FPOE status for Broome. Funding allocated in the WA State Budget. January 2025 First Point of Entry Status granted by Federal Government for Wyndham. The State Labor election commitment to invest \$15.5M to upgrade facilities at the Kimberley ports is allocated in the WA budget. The members discussed the slow roll-out and lack of urgency regarding the implementation of First Point of Entry status in Wyndham. It was agreed that this item be carried forward under Matters Arising.

North West Defence and Border Security – April 2024 letter sent to State and Federal Government expressing concern. Response received from the Minister for Home Affairs on the 7th July.

Planning Reform: EO monitoring reform status and will advise accordingly as issues arise

Local Government Elected Members Association with Tranche 2 Reforms: EO to monitor and advise accordingly

Aviation White Paper initiatives – the Aviation White Paper includes 56 policy settings for the direction of the Industry. The centrepiece is an independent Aviation Industry Ombuds Scheme and a new Charter of Customer Rights. Other initiatives include airlines having to show cause when flights delayed, disability standards and workforce and climate change initiatives. In relation to regional aviation – the government is responding to Rex Airlines voluntary administration and funding programs for remote airstrip upgrades and regional airports extended.

The Productivity Commission has released its call for submissions for the inquiry into the *Determinants of Regional Airfares*. Submissions are requested by 15 March 2026.

Resolved

Media and Communications Policy and Stakeholder Engagement Plan
Lord Mayors Distress Relief Funding
Insurance Costs relief as a result of flood impacts
Potential tourism opportunities for total eclipse events, provided by Kym Francesconi
Regional Road Group: Shire allocations
Regional Road Group Road Projects Funding Allocation – wrote to WALGA outlining KRG’s position
Emergency Management Policy Position – Wrote to Matt Reimer DFES
Members advised Cr Mitchell of their response to the Regional Road Group Project grant funding
Ministerial notes 15/02/24 – Minister Papalia, Minister Beazley, Premier. Sent to members 26/02/24
Requirements for the Deputy Chair position clarified and stands endorsed as per November 2023
Submissions to the Independent Review of Commonwealth Disaster Funding & the Senate Inquiry.
WA LEMA Review endorsed by SEMC August 2023 – uploaded on SEMC website
Emergency Services position paper endorsed 23 November 2023 meeting
Priority Action List – feedback provided by members, E.T allocate resources from contract hours
SDWK & SoHC provided bridge issues to EO. KRG wrote to State and Federal Government
State and Federal Government Election Strategy, RAI Summit 2024, position papers on website
Kimberley Housing Roundtable – Broome 29 July 2024
Advocacy Strategy Management & Maintenance of Social Housing - endorsed April 2024 meeting: issues raised with Minister Dawson 2025.
SDWK provided Infill Housing and Investigations Report
Regional Volunteering Strategy 2020 endorsed at individual council meetings. EO actioned
RCAWA approved KRG to use the benchmarking template.
Inquiry into Local Government Sustainability submitted 30 May 2024
Tanami Road Funding – KRG Media release issued, SoHC leading work on a Activation Strategy
Relationship with Kimberley Development Commission – resolved
Alcohol Restrictions: EO monitored changes in alcohol restrictions and advised accordingly
Inquiry into Local Government Sustainability - EO presented at the Public Hearing 28 August 2024
EO Contract Renewal – Feedback discussed with Secretariat & new arrangements implemented
FBT Housing – A position paper developed, and advocacy being undertaken on this issue
Submission to Clearing Legislative Reform submitted 22 nd December 2024
State & Federal Government Election Strategy – Canberra meetings Nov 2024 & 50 packs reprinted
Review of Strategic documents - status update on actions in the Business Plan at Feb 2025 meeting
Meeting held in Sydney with the CEO of Housing Australia as part of the visit to Canberra 2024
Financial Assistance Grants Position Paper developed based on the review and used for advocacy: distributed to key stakeholders, uploaded to KRG website, media release, and LinkedIn post.
Community Safety and Crime Prevention Investment Package endorsed at February 2025 meeting: Executive Summary prepared: issues raised with Minister Stojkovski 25/06/25: full report provided
Shared Services meeting held with CEOs to discuss next steps 30/07/24. Discussion focussed on staffing challenges opportunities to explore together finance and enterprise platforms
Meeting held with Karen Wheatland, Labor candidate for Durack and KRG Chair and Secretariat
Shire of Carnarvon – Vote of no confidence; Executive Officer met Minister Stojkovski on 25/06/25 re Kimberley matters.
Election advocacy, communications & engagement plan for 2025 State and Federal elections
Rates Exemptions Position Paper designed and printed as per meeting July 2025
Draft KRG 2025/26 budget presented and endorsed at 25 September 2025 meeting.

Resolved

2028 Eclipse Strategic Planning Working Group: correspondence to KDC re Tanami Rd opportunities
Canberra trip and meetings with key stakeholder's 1 st & 2 nd September 2025
EO wrote to the Australian Bureau of Statistics reinforcing the importance of the Kimberley Census of Population and Housing pilot and the KRG's support for this new approach.
EO & A/CEO KDC continue to meet to discuss the Kimberley Housing Pipeline as KDC is progressing a review of its Residential Housing and Land Snapshot which includes Housing Demand data.
Grant Guru not progressing subscription for KRG – Shires to progress independently
Land Tenure Reform report sent to the Jeff Gooding, Commissioner for the Shire of Derby West Kimberley.
Share Services meeting with CEOs held 3 July 2025.
EO briefed Jeff Gooding, Commissioner for the Shire of Derby West Kimberley on the work undertaken on housing
KRG Planning Workshop held 14 November 2025
Meeting held Monday 20 October 2025 with Hon Reece Whitby MLA, Minister for Police; Road Safety; Tourism; and the Great Southern

5. Correspondence

Item for Noting

Submitted by: Secretariat

- Attachment 2:** Alan Raine; Committee Secretary; Parliamentary Joint Standing Committee on Northern Australia
- Attachment 3:** Fiona Philips MP; Chair; Standing Committee on Regional Development, Infrastructure and Transport
- Attachment 4:** Owen Hightower; Director; RFF Australia
- Attachment 5:** Hon Stephen Dawson MLC; Minister for Regional Development
- Attachment 6:** Alan Raine; Committee Secretary; Parliamentary Joint Standing Committee on Northern Australia
- Attachment 7:** Grants Assessment Panel; Housing Innovation Fund; Government of WA

Note: Correspondence considered of an administrative nature, such as meeting invites etc, will not be tabled unless they contain important information

Correspondence In	
Date	13/11/2025
From	Alan Raine; Committee Secretary; Parliamentary Joint Standing Committee on Northern Australia
Topic	Invitation to make a submission
Attachment	2
Date	19/11/2025
From	Fiona Philips MP; Chair; Standing Committee on Regional Development, Infrastructure and Transport
Topic	Inquiry into local government funding
Attachment	3
Date	05/12/2025
From	Owen Hightower; Director; RFF Australia
Topic	Kimberley Manufacturing Housing Innovation Fund Grant – Kimberley Regional Group Support
Attachment	4
Date	05/12/2025
From	Hon Stephen Dawson MLC; Minister for Regional Development
Topic	Kimberley Housing Pipeline
Attachment	5

Date	05/02/2026
From	Alan Raine; Committee Secretary; Parliamentary Joint Standing Committee on Northern Australia
Topic	Submission Acknowledgement – Joint Standing Committee on Northern Australia
Attachment	6

Correspondence Out

Date	10/12/2025
From	Cr David Menzel; Chair KRG
To	Grants Assessment Panel; Housing Innovation Fund; Government of WA
Topic	Letter of Support – Regional Modular Housing Manufacturing Initiatives
Attachment	7

Resolution/s		Action/s / Budget Implications	
The Correspondence was received and noted, and the Executive Officer was directed on a response, if required.		Nil	
Moved:	Shire of Broome	Responsible:	-
Seconded:	Shire of Halls Creek	Due date:	-
Carried:	4/0		

Attachment 2 Correspondence In: Alan Raine; Committee Secretary; Parliamentary Joint Standing Committee on Northern Australia; Invitation to make a submission

From: "Committee, Northern Australia (SEN)" <northernaustralia.joint@aph.gov.au>

Date: 13 November 2025 at 5:56:00 am GMT+8

To: paul@naja.com.au

Subject: Invitation to make a submission - Joint Standing Committee on Northern Australia



PARLIAMENTARY JOINT STANDING COMMITTEE ON NORTHERN AUSTRALIA

13 November 2025

Mr Paul Rosair
Chief Executive Officer
Kimberley Regional Group

via email: paul@naja.com.au

Dear Mr Rosair,

Submission invitation – Inquiry into preparing for emerging industries across Northern Australia

On 28 October 2025, the Minister for Resources and Northern Australia referred an inquiry to the Joint Standing Committee on Northern Australia into preparing for emerging industries across Northern Australia to report by 28 October 2026.

Information about the committee and the inquiry is available on the committee's website

at: https://www.aph.gov.au/Parliamentary_Business/Committees/Joint/Northern_Australia/Industries

The committee invites you or your organisation to make a submission addressing some or all of the terms of reference. The closing date for submissions is 12 December 2025.

Submissions can be made online via the inquiry webpage, sent via email to northernaustralia.joint@aph.gov.au or posted to the committee at PO Box 6100, Parliament House, Canberra ACT 2600.

If your submission is accepted by the committee, it will usually be made publicly available on the inquiry webpage. If you would like to request that your name or any part of your submission be kept confidential, please state this clearly when you make your submission and provide a reason for your request. You will be advised whether the committee has agreed to your request.

Submissions become committee documents. You should not circulate or publish your submission before it has been accepted by the committee. Once accepted, submissions are covered by [parliamentary privilege](#) in Australia but the unauthorised release of them is not.

For further information about making a submission see: [Making a submission – Parliament of Australia \(aph.gov.au\)](#)

If you have any questions, please contact the secretariat via email northernaustralia.joint@aph.gov.au or 02 6277 3547.

Yours sincerely,

(sent electronically)

Alan Raine

Committee Secretary

Attachment 3 Correspondence In: Fiona Philips MP; Chair; Standing Committee on Regional Development, Infrastructure and Transport; Inquiry into local government funding



PARLIAMENT OF AUSTRALIA
HOUSE OF REPRESENTATIVES

19 November 2025

Ms Michelle Mackenzie – Executive Support
Mira Consulting
Kimberley Regional Group

Dear Ms Mackenzie

Inquiry into local government funding

The House of Representatives Standing Committee on Regional Development, Infrastructure and Transport has commenced a new inquiry into the funding and financial sustainability of local governments in Australia.

The committee is examining the financial relationship between local government and other levels of government in Australia, with an emphasis on funding mechanisms and fiscal sustainability.

The inquiry aims to map funding received by local government, including from the Australian Government and state/territory governments. The Committee will also be exploring barriers to infrastructure service delivery and funding for emergency and disaster recovery. It will look at how councils attract and retain skilled workers, the barriers to security, and the impact of labour hire practices.

The committee will consider if existing funding mechanisms are addressing the evolving responsibilities of local governments across Australia.

Evidence provided to the committee's previous inquiry into Local Government Sustainability during the 47th Parliament by the Kimberley Regional Group will be considered as part of this new inquiry.

The committee would welcome any updated Kimberley Regional Group's views on any or all of the attached terms of reference. We encourage the Kimberley Regional Group to make a submission to the inquiry by close of business **Tuesday 3 February 2026**. It is preferred that submissions are uploaded electronically, through: www.aph.gov.au/Committee/Submissions.

Further information is available from the inquiry website: www.aph.gov.au/LocalGovernmentFunding. Please contact the Committee Secretariat on 02 6277 2232 or email rdit.reps@aph.gov.au if you have any questions.

Yours faithfully



Mrs Fiona Phillips MP, Chair

Standing Committee on Regional Development, Infrastructure and Transport

Inquiry into local government funding - Terms of Reference

The House of Representatives Standing Committee on Regional Development, Infrastructure and Transport will examine the financial relationship between local government and other levels of government in Australia, with a particular emphasis on funding mechanisms and fiscal sustainability. In doing so, the inquiry should:

1. Interactions between Governments

- i. Assess the nature and scale of Australian, state and territory government funding provided to local government, both directly and through Commonwealth-state agreements.
- ii. Examine the legislative and policy frameworks underpinning Commonwealth financial support to local government.

2. Identification of All Funding Sources

- i. Identify and map all sources of funding received by local government from the Australian Government and state/territory governments, including:
 - a. Untied grants (e.g., Financial Assistance Grants).
 - b. Tied/specific-purpose grants and project-based programs, co-contribution requirements and competitive grant processes.
 - c. Revenue sharing arrangements (e.g., stamp duty, rates capping subsidies, GST-related disbursements where applicable).
 - d. Emergency, disaster recovery and resilience funding.
 - e. One-off or ad hoc funding streams.
- ii. Examine local government own-source revenue (such as rates, fees, charges and commercial activities).

3. Impacts and Effectiveness

- i. Evaluate how funding arrangements, including indexation freezing, influence the financial sustainability, service delivery capacity and infrastructure investment of local governments.
- ii. Consider whether existing funding mechanisms are addressing the evolving responsibilities of local governments.
- iii. Identify barriers to infrastructure service delivery, including trends in attracting and retaining a skilled workforce, impediments to security for local government workers and impacts of labour hire practices
- iv. Explore opportunities to improve productivity and coordination of local government.

4. Previous Inquiry

- i. Consider evidence provided to the House of Representatives Standing Committee on Regional Development, Infrastructure and Transport of the 47th Parliament Inquiry into Local Government Sustainability.

5. Other relevant matters.

Attachment 4 Correspondence In: Owen Hightower; Director; RFF Australia; Kimberley Manufacturing Housing Innovation Fund Grant – Kimberley Regional Group Support

From: **Owen Hightower** <owen@rffaustalia.com>
Date: Fri, 5 Dec 2025 at 13:05
Subject: RE: Kimberley Manufacturing Housing Innovation Fund Grant - Kimberley Regional Group Support
To: jane@reditresearch.com.au <jane@reditresearch.com.au>
Cc: Rachael Kalajzich <Rachael@rffaustalia.com>

Hi Jane,

Hope you are well. I'm reaching out to you as the contact for the Kimberley Regional Group on the website. We are seeking support for a key housing supply project in the Kimberley. Attracting this kind of investment will be huge in terms of local housing supply and economic impact capture for the Kimberley.

Kimberley Manufacturing (KMPL) is applying for a \$5 million grant through the WA State Government's Housing Innovation Fund to establish a new modular housing production facility at Sundown Road, Broome Industrial Park.

A letter of support from you would materially strengthen the application.

Why this project matters

Most modular housing delivered into the Kimberley and Pilbara is currently manufactured in Perth or interstate and then freighted north. This adds cost, time, and scheduling risk particularly for remote and cyclone-prone delivery environments.

In contrast, KMPL already fabricates structural components in-region and has delivered factory-built modules for remote projects. The proposed facility builds on this proven base and would position KMPL as the only regionally based, Aboriginal-owned modular housing manufacturer serving northern WA.

Importantly, the project is intended to increase local build capacity and help relieve the extreme housing pressures being experienced across Kimberley and Pilbara towns and remote communities by improving the availability and reliability of regionally produced modular housing

The proposed facility will enable KMPL to grow its existing workforce, with flow-on benefits across the local and regional supply chain through procurement, transport, trades, and supporting services.

About KMPL

KMPL has supported the residential construction market across the Kimberley and Pilbara for over 25 years, specialising in timber and steel frames, trusses, and modular components suited to cyclone-prone and remote conditions.

From its current premises on Port Drive, Broome, KMPL:

- Excellent track record in staff training and retention, employing over 41 direct staff, of which over 30% are Aboriginal
- Supply Nation certified (Aboriginal-owned business)
- Steelwork Compliance Australia (CC2) accredited since 2021
- a registered building contractor in WA (BC14420)

What we're asking for

Could you please provide a **letter of support on your letterhead** by **Friday 12 December 2025** confirming:

1. your awareness of the proposed Sundown Road modular facility and the Housing Innovation Fund application, and
2. why this project is important to the region (for example: local capacity, reliability of supply, cost and logistics benefits, local employment, Aboriginal business participation, housing delivery outcomes).

Cheers

Owen Hightower
Director
Karratha Office

PO Box 88 Karratha WA, 6714

E: owen@rffaustralia.com

M: 0407684337

www.rffaustralia.com

Attachment 5 Correspondence In: Hon Stephen Dawson MLC; Minister for Regional Development; Kimberley Housing Pipeline



**Minister for Regional Development; Ports; Science and Innovation;
Medical Research; Kimberley
Leader of the Government in the Legislative Council**

Our ref: 62-42261

Mr Paul Rosair
Executive Officer
Kimberley Regional Group

info@naja.com.au

Dear Mr ^{Paul} Rosair

STATES AND TERRITORIES BUILD A STRONGER NORTH – KIMBERLEY HOUSING PIPELINE

Thank you for your letter dated 21 October 2025 and subsequent briefing on the Kimberley Regional Group's housing pipeline. Your efforts to leverage partnerships across government, corporations, not-for-profit and commercial sectors to address the region's housing needs are commended.

I recognise that current housing shortfalls and barriers to new development are key constraints to regional economic growth, particularly in northern Western Australia (WA). Addressing these issues is a key priority for my portfolio, and it is clear that a coordinated, holistic approach is required across all 3 tiers of government, as well as industry and the not-for-profit sector.

The Northern Australia Ministerial Forum (NAMF) recognises that housing supply is a critical enabler of economic growth and community wellbeing. I note your alignment with the NAMF agenda, and your focus on practical actions to stimulate investment and deliver affordable and key worker housing across the region.

I also acknowledge the important work recently completed by the Northern Australia Housing Working Group. The final report was endorsed at the last NAMF meeting in late October 2025, and its recommendations will help guide ongoing efforts to improve housing outcomes across northern Australia.

These endorsed recommendations will be progressed through the Housing and Homelessness Ministerial Council and the Building Ministers Meeting, ensuring a coordinated approach across jurisdictions. I fully support NAMF's commitment to this work and fostering collaboration to improve housing outcomes in the north.

Level 12, Dumas House, 2 Havelock Street, West Perth, Western Australia, 6005
Telephone +61 8 6552 5800 Email: Minister.Dawson@dpc.wa.gov.au

I encourage you to continue to engage with the Kimberley Development Commission as you progress the Kimberley housing pipeline

Thank you again for the work you are doing to support a stronger northern WA

Yours sincerely



Hon Stephen Dawson MLC
MINISTER FOR REGIONAL DEVELOPMENT

05 DEC 2025

Attachment 6 Correspondence In: Alan Raine; Committee Secretary; Parliamentary Joint Standing Committee on Northern Australia; Submission Acknowledgement – Joint Standing Committee on Northern Australia

From: Committee, Northern Australia (SEN) <northernaustralia.joint@aph.gov.au>
Sent: Thursday, 5 February 2026 6:37 AM
To: Michelle Mackenzie <michelle@mira-consulting.com.au>
Subject: Submission Acknowledgement- Joint Standing Committee on Northern Australia

5 February 2026
Ms Michelle Mackenzie
Kimberley Regional Group

via email: michelle@mira-consulting.com.au

Dear Ms Mackenzie,

Submission acknowledgement – Inquiry into preparing for emerging industries across Northern Australia

Thank you for the submission to the above inquiry. I write to advise that the submission has been accepted by the committee and will be published on the committee website as submission number 60 and can be viewed [here](#).

Personal contact information and signatures are removed from submissions prior to publication. If you have any concerns about the publication of your submission, please contact the secretariat urgently.

Your submission as accepted and published by the committee is protected by [parliamentary privilege](#). This means it is unlawful for anyone to threaten or disadvantage you for making the submission or for its contents. Please contact the secretariat if you believe that anyone has threatened or disadvantaged you as a result of the submission you have made.

The committee is currently due to report by Wednesday, 28 October 2026 and its report will be published on the [inquiry webpage](#). You can sign up to receive emails when new information about the inquiry is published by clicking "track inquiry" on the inquiry webpage.

Thank you for participating in this inquiry. Should you require any further information concerning the committee's inquiry, please contact the committee on (02) 6277 3547 or by emailing northernaustralia.joint@aph.gov.au.

Yours sincerely
(sent electronically)

Alan Raine

Committee Secretary

Attachment 7 Correspondence Out: Grants Assessment Panel; Housing Innovation Fund;
Government of WA; Letter of Support – Regional Modular Housing Manufacturing Initiatives



THE KIMBERLEY
REGIONAL GROUP

20 Coolibah Drive
Kununurra WA 6743
Ph (08) 9168 4100
Fax (08) 9168 1798
mail@swek.wa.gov.au

Grants Assessment Panel
Housing Innovation Fund
Government of Western Australia

10/12/2025

To whom it may concern,

Letter of Support – Regional Modular Housing Manufacturing Initiatives

There is an urgent need for increased housing supply and construction capacity across the Kimberley, with many communities experiencing severe shortages, high delivery costs, and significant logistical challenges associated with remote locations and cyclone-prone environments. Expanding local and regionally based housing manufacturing capability is a practical and necessary step toward addressing these long-standing issues.

The Kimberley Regional Group wishes to express support for any initiative or proposal that strengthens the Kimberley's capacity to produce and deliver modular or prefabricated housing locally, particularly where the proponent:

- operates within the Kimberley or northern Western Australia,
- provides local employment and training pathways,
- demonstrates a strong track record of delivering construction outcomes in the region, and
- meaningfully engages Aboriginal workers, suppliers, and businesses.

Initiatives of this nature have the potential to deliver substantial regional benefits, including:

- Improved local supply and delivery certainty for housing projects, reducing dependence on long-distance freight from metropolitan or interstate manufacturers;
- Creation of local jobs and skills development opportunities, with broad economic flow-on effects to procurement, transport, trades, and other supporting sectors;
- The development of resilient, place-appropriate housing solutions suited to remote and cyclone-affected communities; and
- A meaningful contribution to addressing the acute housing pressures faced across Kimberley towns and remote Aboriginal communities by increasing regional production capacity.

We support efforts that align with these outcomes and encourage investment in innovative, locally driven, Aboriginal-engaging housing solutions capable of strengthening the Kimberley's long-term construction and manufacturing capacity.

If further information is required, please contact the Kimberley Regional Group's Chair, Cr. David Menzel: david.menzel@swek.wa.gov.au or Executive Officer, Paul Rosair, paul@naja.com.au

Yours sincerely,



David Menzel
President Shire of Wyndam East Kimberley
Chair Kimberley Regional Group

6. Financial Report

Item for Noting

Submitted by: Vernon Lawrence, KRG Secretariat

Attachment 8: Kimberley Regional Group Financial Report to 31 December 2025

Purpose

To update the KRG members on the financial position of the Group.

In summary

This report presents the Kimberley Regional Group Interim Financial Activity Statement for the period ended 31 December 2025. The report recommends that the Kimberley Regional Group (KRG) receives the Financial Activity Statement.

Background

Previous Considerations

The KRG adopted its annual budget for the 2025/26 Financial year at the meeting on 25 September 2025. At this meeting a report relating to the finances for the financial year to 30 June 2025 was approved by the KRG assuming that there were to be no project work to be undertaken.

This report is for the financial activity for Quarter 2 of the 2025/26 financial year. Quarterly reports will be tabled at meetings as soon after the end of each quarter as is practical.

Comment

The Financial Activity Statement presents a current surplus position of \$371,151 represented by a cash balance held in reserve of \$326,151 and an outstanding contribution of \$45,000.

The expenditure to date is in line with the year to date budget at \$70,223. The two items exceeding the year to date budget relate to the trip to Canberra in September. Reimbursable travelling and accommodation costs of \$2,330 and executive hours spent in setting up meetings, preparation of documents and attendance at meetings of \$6,798.

The cash position of the KRG remains healthy and there are sufficient funds to fund future operations and programs. No budget allocations have been made as yet for project work.

CONSULTATION

Nil.

STATUTORY ENVIRONMENT

Local Government Act 1995

Financial Implications

As at the 30 June 2025 the Kimberley Regional Group cash balance was \$261,374. Expenses for the period ending 31 December 2025 were \$70,223 against a budget of \$91,500. The closing cash balance is \$371,151 (including receivable of \$45,000) held in reserves by the Shire of Wyndham East Kimberley on behalf of the KRG.

Strategic Implications

Governance Goal – A collaborative group demonstrating strong regional governance:

Effective governance protocols and systems for business efficiency and improved services through collaboration

Secure funding for regional initiatives

Link to Key Pillar/s and Strategies:		Budget Implications				
<table border="1"> <tr> <td> People Place Prosperity Performance </td> <td> Advocate Partner Promote Monitor </td> <td> Facilitate Fund Monitor </td> </tr> </table>		People Place Prosperity Performance	Advocate Partner Promote Monitor	Facilitate Fund Monitor		
People Place Prosperity Performance	Advocate Partner Promote Monitor	Facilitate Fund Monitor				
Resolution/s		Action/s				
<p>The Kimberley Regional Group noted:</p> <ol style="list-style-type: none"> the Interim Financial Report to 31 December 2025; the \$64,777 year to date operating budget surplus; that the 2025/26 members contributions have been invoiced and one contribution remains outstanding; the \$371,151 cash surplus position (including \$45,000 receivable contribution) represents the total members interests at 31 December 2025. 						
Moved:	Shire of Derby West Kimberley	Responsible:	-			
Seconded:	Shire of Broome	Due date:	-			
Carried:	4/0					

Attachment 8: Kimberley Regional Group Financial Report to 31 December 2025

Kimberley Regional Group - Financial Activity Statement for the period ending 31 December 2025	Annual Budget 2025/26	Budget Year to Date	Actual Year to Date
Expenditure			
Kimberley Regional Group - Zone & RCG Meeting Expenses	6,000	3,000	166
Kimberley Regional Group - Canberra Delegation Expenses	12,000	6,000	6,798
Kimberley Regional Group - Annual Financial Audit	5,000	2,500	-
Kimberley Regional Group - IT Support	1,000	500	-
Kimberley Regional Group - Sundry Expenses	1,000	500	-
Kimberley Regional Group - Policy creation	3,000	1,500	-
Kimberley Regional Group - Website upgrade	2,000	1,000	-
Kimberley Regional Group - Projects	-	-	-
Kimberley Regional Group - Executive Consultancy	150,000	75,000	59,406
Kimberley Regional Group - Executive Consultancy - reimbursable costs	3,000	1,500	3,853
Kimberley Regional Group - North West Defence Alliance	-	-	-
	<u>183,000</u>	<u>91,500</u>	<u>70,223</u>
Income			
Kimberley Regional Group - Reimbursement Zone & RCG Meetings Expenses - Op Inc	-	-	-
Kimberley Regional Group - Members Contribution Secretariat Costs - Op Inc	-180,000	- 90,000	- 135,000
Kimberley Regional Group - Disbursement from Reserve.	-	-	-
Kimberley Regional Group - Interest on Reserve - Op Inc.	-3,000	- 750	-
	<u>- 183,000</u>	<u>- 90,750</u>	<u>- 135,000</u>
Net Operating Result	<u>-</u>	<u>750</u>	<u>- 64,777</u>
Opening Cash Balance	261,374	261,374	261,374
Outstanding Contributions			45,000
Interim Operating Result			64,777
Closing Cash Balance	<u>261,374</u>	<u>260,624</u>	<u>371,151</u>

7. Formal Presentations

Item for Discussion

Submitted by: Executive Team

Purpose

To provide a forum for guests to address the KRG on relevant topics.

Attendees

Time	Name	Position
10:30am – 10:50am	Dain Kirwan	Regional Executive Director - Kimberley Department of Communities
10:30am – 10:50am	Jane Murphy	Acting Regional Housing Director North Department of Housing and Works

Link to Key Pillar/s and Strategies:	Budget Implications			
<table border="1"> <tr> <td> People Place Prosperity Performance </td> <td> Advocate Partner Promote </td> <td> Facilitate Fund Monitor </td> </tr> </table>	People Place Prosperity Performance	Advocate Partner Promote	Facilitate Fund Monitor	Nil
People Place Prosperity Performance	Advocate Partner Promote	Facilitate Fund Monitor		
Resolution/s	Action/s			
Noted	EO to keep KRG members informed about any upcoming meetings with politicians. Members to notify the EO if they wish to attend accordingly.			

8. KRG Workshop Outcomes

Item for Noting

Submitted by: Executive Team

Attachment 9: Draft KRG Strategic Plan 2025-2030

Attachment 10: Draft KRG Two-Year Action Plan 2026-2027

Attachment 11: Draft Scope of Works Waste Management Plan 2026-2031

Attachment 12: Draft Scope of Works Regional Workforce Challenges and Collective Opportunities

Purpose

To provide the outcomes of the November 2025 planning workshop and discussion and decision on the KRG Strategic Plan and Action Plan for 2026.

In summary

- A planning workshop was held on 14 November 2025 at the Shire of Broome
- The workshop discussed strategic priorities for the KRG and requested a 12-month Action Plan be developed to progress these priorities

Background

Workshop purpose and outcomes

The workshop purpose and outcomes were to review:

- Modes of Operation
- Business / Action Plan
- Projects and Strategic Documents
- Setting Priorities
- Open Forum and Next Steps

Details

Workshop attendees

Attendees

- Shire of Wyndham East Kimberley – Shire President David Menzel, Vernon Lawrence, CEO
- Shire of Halls Creek – Shire President Brenda Garstone, Sue Leonard CEO
- Shire of Derby West Kimberley – Shire President Peter McCumstie, Tamara Clarkson, CEO
- Shire of Broome – Shire President Chris Mitchell, Sam Matrolembo, CEO
- Executive Team – Paul Rosair, Michelle Mackenzie

Mode of operation – meetings

The following was decided at the workshop

- Two in person meetings at different Shires – 2026 Derby-West Kimberley and Kununurra

- Perth meetings
- Twice a year – together meet with Ministers / deliberative approach
- Explore a Joint Pilbara / Kimberley Forum
- Presenters to provide paper prior to the meeting – the meeting becomes a Q&A session
- Divina D’Anna MLA and Stephen Dawson Member for the Kimberley – invited to meetings
- Department of Housing – updates on Kimberley capital works program
- CEO meetings are positive

Mode of operation – content

It was decided that

- Shared Dropbox – put in previous KRG plans (note this has been actioned)
- KRG Agenda – should focus on delivery of the KRG Action Plan
- Tracking the status of actions lost within the content of the agenda need a standing report with KPIs and the status of actions so that members have line of site of progression

Business / Action Plan

The 2021-2025 Business Plan -

- Has outcomes, strategies and actions but does not have KPIs
- Priority action list in KRG agenda (which was developed through a review of the Business Plan in 2022) has not reported actions etc in the format of the Business Plan

The new Plan needs to be -

- More targeted – what are the 5-10 key things that KRG wants to achieve (boiling and bubbling)
 - Clarity on when KRG leading project vs supporting
 - Process to prioritise work
 - Time-lines in the document for actions
 - Clarity on KPIs
 - Clarity on separate projects / BAU work
- Need a 5 year plan and an annual action plan
- Review the 4 Shires 10 Year Strategic Plans and Economic Development Plans – what are the commonalities? – this can inform business plan

Internal resourcing and capacity

- Internal resourcing and capacity are central considerations. The plan needs align with available resources, noting that external consultants can be engaged for specialist work.

Watching briefs

There is a need for

- Advocacy lists per Minister and portfolio – updated and shared with each Shire
- Understand the links to other Kimberley organisations agendas

KRG Planning Framework

It was decided that the current vision and key pillars are to stay -

- **People** - A vibrant community based on equity, inclusion, and opportunity for all.

- **Place** - Our region will become a leader in creating a sense of place and liveability whilst preserving history, culture, and our unique environment.
- **Prosperity** - The potential of the Kimberley as a strong and diversified economy is realised with benefits retained in the region and the opportunity to participate available to all.
- **Performance** - As a collective, we will support the delivery of excellence in governance and service delivery that is relevant and of value.

Brainstorm – Key issues facing the KRG

The following is a summary of the key issues facing the KRG. Members were provided with dots to vote on key issues, and the number of dots represents the votes for each item.

Key Issues Facing the KRG	Number of dots
Housing	19
Financial sustainability / Local Government sustainability	16
Waste Management – burnt / buried /high risk Regional waste management – review current strategy – community rubbish tips / concrete recycling / illegal dumps – regional facility	15
AI / Enterprise Systems	9
Water / power / underground power / government infrastructure	8
Youth Crime	8
Kimberley Health and Wellbeing – including youth and family – Strategy partnering with experts	6
Land access – access to more developable land	4
Climate change - Emergency management i.e. coastal erosions, flood, remote Aboriginal Communities	4
Job creation / Workforce participation - education / pathways to work / wrap around support	4
Native title - PBCs / co-exist	3
Tourism strategy	3
Business opportunities	3
Cost inequity / cost of living – i.e. fuel, food, freight, fuel tax	2
Integrated regional transport strategy	1
Kimberley economic investment strategy	1
NBN / Telstra / other services – no road coverage / going backwards	1
Insurance cost – availability	1
Family disfunction	0
Biosecurity	0
Relevant local government reform	0
Change of government – State / Federal	0
Local Government election reform – i.e. compulsory voting / 4 year terms	0

Current Resourcing and Allocation of Hours

The Executive Team's annual contract hours is 864 hours. The following table provides an overview of annual resourcing by members of the executive team allocated to key tasks. The allocation of

hours was reviewed against the strategic priorities discussed at the November workshop. This table is provided as context for members to discuss the Action Plan for 2026.

Activity	EO	EA	ES	ES
Core Duties				
6 x KRG Meetings (2 in person) agenda preparation and organisation and minutes	22	90	72	0
6 x CEO Ring around	6	3	3	0
4 x CEO meeting agenda preparation, organisation and minutes	20	0	16	0
Strategic stakeholder engagement	70	0	30	0
KRG Meeting Attendance x 6	20	20	20	0
CEO Meeting Attendance x 4	20	0	20	0
Regional Meeting attendance x 1	20	4	4	0
Forum preparation and attendance	10	7	4	8
EA Workshop	2	0	0	2
Strategic planning workshop	12	0	30	15
Annual report	6	0	0	15
Submissions to government inquiries (4 submissions per year)	8	0	30	20
Budget submission	8	0	25	30
Correspondence	10	20	10	0
Position papers	10	0	15	0
Investment Prospectus	10	0	15	5
Miscellaneous (media, stakeholder lists, social media, website, invoicing etcetera)	6	20	6	5
Project superintendent	40	0	0	0
Revised Allocation of Hours – 12 Months	300	164	300	100

Note

- The hours associated with attendance at Canberra meetings, the Developing Northern Australia Conference and additional ad hoc forums are not included in the hours above.
- The project superintendent hours do not include the time required to develop a project scope and to manage a tender process – this time/cost will need to be built into the project scope if managed by the Executive Team.

For Discussion – Draft Priority focus areas 2026 - 2027

The following outline of the priority focus areas for 2026 - 2027 based on the workshop outcomes, shown in the context of the KRG's four strategic pillars.

Strategic Pillar	Priority Focus Areas 2026 - 2027
People	<ul style="list-style-type: none"> • Housing and access to developable land • Safer communities - Youth community safety and crime prevention • Health and wellbeing strategy
Place	<ul style="list-style-type: none"> • Regional waste management • Developable land access • Emergency management (climate change)

Prosperity	<ul style="list-style-type: none"> • Job creation • Workforce participation • Enabling infrastructure
Performance (projects)	<ul style="list-style-type: none"> • Financial Sustainability of Local Government • Shared services - workforce, benchmarking, enterprise systems, AI information
Performance (Core work)	<ul style="list-style-type: none"> • 6 x KRG Meetings (2 in person meetings) – agenda preparation and organisation, presenter liaison, CEO ring around / agenda settlement • 4 x WALGA Kimberley Zone meetings • 4 x CEO Meetings • Management of stakeholder lists • Stakeholder engagement • 1 x Government Forum • Position Papers • 1 x Budget Submission • 1 x Investment Prospectus • Submissions to government inquiries • 1 x Strategic workshop • 1 x Annual Report • Development of advocacy lists per Minister and portfolio to share with members • Social media posts (Linked In) • Website maintenance

Draft Strategic Plan 2025 – 2030

Based on the workshop, the KRG Strategic Community Plan 2021-2031 has been recast as a high-level Strategic Plan 2025-2030. A draft, undesigned copy of the Draft Strategic Plan is attached for discussion and decision.

Two Year Business Plan 2026 - 2027

Based on the workshop, a draft Action Plan for 2026 has been developed for discussion. Feedback is sought on the framework for the action plan, and the content. This Action Plan will be reported at KRG meetings as a way to monitor progress.

Strategic Projects

The Secretariat and Executive Officer met to discuss the workshop outcomes, the executive's allocation of hours and the progression of key strategic projects that fall outside the scope of these hours. Based on the workshop the following projects were identified for progression with consideration of KRG funding these specific initiatives, subject to the development of an approved scope of works -

1. Housing
2. Local Government Sustainability
3. Regional Waste Management
4. Shared Services
5. Safe Communities – youth focus

It is proposed that a Scope of Works is developed for each project to ensure that it delivers the outcomes sought from the KRG. A tender will be released to ensure that there is value for money in project delivery.

Attached is a draft project scope for a Regional Waste Management Plan and for a Regional Workforce Challenges and Collective Opportunities Project. These two projects have been discussed by the KRG and were identified at the workshop.

Risk

Reputational and financial : KRG efficiency and advocacy weakened without a strategic and aligned focus.

Link to Key Pillar/s and Strategies:		Budget Implications	
<div style="border: 1px solid black; padding: 5px; width: fit-content;"> <p>People Place Prosperity Performance</p> </div>	<div style="border: 1px solid black; padding: 5px; width: fit-content;"> <p>Advocate Partner Promote Facilitate Fund Monitor</p> </div>	<ul style="list-style-type: none"> Up to \$1000 to design and print the KRG Strategic Plan 2025-2030 It is anticipated that the cost for each strategic project will be between \$30-\$50K – this will be confirmed through a scope of works and tender process. 	
Resolution/s		Action/s	
<p>The KRG</p> <ol style="list-style-type: none"> Noted the progression of the Strategic Plan and Business Plan. Tasked the CEOs to obtain feedback from their Shires on what they would like to see in the Strategic Plan and Business Plan. Tasked the CEOs to meet and review the Strategic Plan and Business Plan and to confirm the key strategic areas for progression and key actions. 		<p>CEOs to liaise with their Councils on what they would like to see in the Strategic Plan and Business Plan</p> <p>CEOs to meet to confirm the strategic areas for progression and key actions for presentation to KRG for endorsement.</p>	
Moved:	Shire of Wyndham East Kimberley	Responsible:	CEOs and Executive Team
Seconded:	Shire of Broome	Due date:	Prior to next KRG Meeting
Carried:	4/0		

Attachment 9: Draft KRG Strategic Plan 2025-2030

Kimberley Regional Group Strategic Plan 2025 - 2030

<https://kimberleyrg.com.au/>

Contents

About us	1
Acknowledgement of Country	1
Our Vision	2
Our Region	2
Our Structure	3
Member Shires	4
Our Path Forward	6
Strategic Priorities	

About us

The Kimberley Regional Group (KRG) is an alliance of the four Shires of the Kimberley, being the Shire of Broome, the Shire of Derby West Kimberley, the Shire of Halls Creek and the Shire of Wyndham East Kimberley.

Each member Shire provides a range of infrastructure and services that make their communities a great place to live, to work and to do business. Collectively the Kimberley Regional Group's focus is on strategic Kimberley wide issues that impact all Shires and their communities. This strategic focus enables KRG members to work together to enhance the rich diversity and livability of the Kimberley region, supporting positive outcomes through improved social, economic, environmental and cultural outcomes.

The Kimberley Regional Group's values are expressed through:

- Collaboration with integrity to achieve our collective vision
- Acknowledging and respecting the strength of Aboriginal people and Aboriginal culture
- Environmental sustainability and responding to climate change through sustainable technologies
- Commitment to innovation
- Valuing economic diversity in scope and scale.

Working together the KRG achieves positive regional outcomes that deliver positive outcomes for local communities and lay the foundations for future generations to thrive, whilst respecting Aboriginal culture and the Kimberley's natural environment.



Acknowledgment of Country

The Kimberley is one of the most linguistically diverse regions of Australia with over 47 Kimberley Aboriginal language communities.

The Kimberley Regional Group acknowledge the Traditional Custodians of the land and recognise their continuing connection to land, water and community. We pay our respect to Elders past and present.

Our Vision

Our Vision is to maintain and enhance the rich diversity and liveability of the Kimberley for its people and the world

The focus of the KRG is to advocate for the right infrastructure, services, policy settings, partnerships and investment that will deliver our vision. This means the four Shires working collectively and in partnership with our communities, government, industry and business to facilitate positive economic, social, environmental and cultural regional outcomes.

The KRG recognises the abundant opportunities and growing potential of the Kimberley -

- Increase in international trade due to our close proximity to South-East Asia, time-zone and transport infrastructure including three ports and two regional airports
- The real opportunity to address climate change through the use of the region's abundant land, sunshine, wind, hydro power and tides to drive renewable energy and sustainable technologies through projects delivering environmentally, social and culturally responsive growth,
- The region's diverse natural beauty attracts national and international tourists to its rugged ranges, long golden beaches, and spectacular tropical gorge country.
- Diversification and value adding of the pastoral and agricultural sectors, with significant irrigated agricultural production through the Ord River Scheme, along with aquaculture, and dryland horticulture production.
- Growth of the exploration, mining, extractive industries, and construction with the growing market demand for critical minerals and products such as oil and gas
- The growth of Aboriginal businesses in particular in the tourism, cultural industries, pastoralism and construction sectors providing enormous opportunity to drive economic opportunity for Aboriginal people.

To realise these opportunities, it is critical that Kimberley towns are safe and have the amenity and services for people to live and for businesses to thrive, including appropriate access to housing, health, education, sport and recreation facilities, youth services, transport and telecommunications.

Our Vision

Our Region

About the Kimberley

Insert a map of Australia and a map of the Kimberley showing the Shires

Our structure

Our Structure

The Kimberley Regional Group (KRG) comprises the four Kimberley Shires and was formed to focus on key issues specific to the Kimberley region.

Operating under a Memorandum of Understanding, the four Shires collaborate through a Board with one elected representative from each Shire r with a deputy representative able to attend meetings along with the Shire CEOs. The KRG Chair and Deputy Chair are elected after the Local Government elections are held.

Each Shire provides a financial contribution towards the operations of the KRG. The Shire that the Chair the KRG co-ordinates secretarial functions and manages the KRG finances.



Member Shires

Kimberley Regional Group Members



Shire of Halls Creek

The Shire of Halls Creek has significant resource sector opportunities including gold, copper and dysprosium. With a population of around 4,000 people, and 78% identifying as Aboriginal, the Shire covers an area of 143,030sq/km including significant Aboriginal communities, World Heritage listed Purnululu National Park, Wolf Creek Meteorite National Park (Kandimalal) and Lake Gregory (Paruku), along with significant pastoral interests.



Shire of Wyndham East Kimberley

The Shire of Wyndham East Kimberley covers some 117,514 sq/km and includes Wyndham Port, East Kimberley Regional Airport and the towns of Kununurra and Wyndham and the Ord River Scheme. The region has critical mineral deposits. The Shire is home to 8,300 people and renowned for its agriculture, pastoral industry, natural beauty and attractions including Lake Argyle, and conservation and marine parks.



Shire of Derby West Kimberley

The Shire of Derby-West Kimberley has a population of 8,500 people and covers an area of 119,842 square kilometres. Spanning from Derby to Fitzroy Crossing and beyond, the Shire includes much of the Fitzroy River (Martuwarra) catchment along with popular tourist attractions such as the western end of the Gibb River Road, Tunnel Creek, Windjana Gorge and Horizontal Falls. The Shire includes many Aboriginal communities along with significant pastoral interests.



Shire of Broome

The Shire of Broome covers approximately 56,000 square kilometres. Boasting a coastline of 900 kilometres including the world-famous Walmanjurn Cable Beach and much of the Dampier Peninsula. The Shire contains the Broome Port, Broome Airport and has a strong tourism, pearling and pastoral industry. The Shire is home to 18,800 people, which swells during the tourist season. The Shire contains Broome, the largest town in the Kimberley

Key Pillars

Our Pathway Forward

Our priorities focus on an inclusive community, free of disadvantage and placed to effectively engage in economic opportunity whilst respecting our history, culture and environment.

Our four key pillars of People, Place, Prosperity and Performance, provide the framework for the work of the KRG.

Key Pillars



PEOPLE

A vibrant community based on equity, inclusion and opportunity for all.



PROSPERITY

The potential of the Kimberley as a strong and diversified economy is realised with benefits retained in the region and participation available to all.



PLACE

Our region will become a leader in creating a sense of place and liveability whilst preserving history, culture and our unique environment.



PERFORMANCE

As a collective, we will support the delivery of excellence in governance and service delivery that is relevant and of value.

To help us deliver on vision and priorities, six strategies are employed - we advocate, facilitate, partner, fund, promote and monitor. Through these strategies, we work with our member Shires and other key partners to deliver our vision.

ADVOCATE

We are a key voice for the Kimberley and seek to influence funding and policy decisions for the betterment of our communities.

FACILITATE

We help to make regional goals possible by combining the strength of our member Shires to deliver outcomes.

PARTNER

We form strategic alliances where that alignment will help to deliver agreed regional outcomes.

FUND

We provide direct funding for key regional projects and research of common interest to Shires and seek third party grants.

PROMOTE

We provide coordinated information across the region for matters of high importance.

MONITOR

We monitor our region and our performance to inform decision making and highlight areas where greater focus is required

Strategic priorities

Strategic Priorities

Pillars	People	Place	Prosperity	Performance
Our priorities	<ul style="list-style-type: none"> Affordable housing solutions Safer communities Health and Wellbeing 	<ul style="list-style-type: none"> Regional Waste Management Access to developable land Emergency Management and disaster resilience Climate change responses Taxation Reform Land tenure reform Access to government services 	<ul style="list-style-type: none"> Enabling Infrastructure Sustainable job creation Workforce participation 	<ul style="list-style-type: none"> Local government financial sustainability Regional co-operation and collaboration Benchmarking Shared services Workforce capability



Kimberley Regional Group

<https://kimberleyrg.com.au/>

Attachment 10: Draft KRG Two-Year Action Plan 2026-2027
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People

Strategic Priorities	Objectives	Actions	Strategies	Timing Bi-annual	KPIs	Status	Notes
Housing and access to developable land	Fit for purpose social and affordable housing, and worker accommodation , to meet current and future needs	Advocate for contemporary data from the Department of Housing and Works to inform evidence-based responses.	Advocate			Bi- annual data received	
		Produce detailed housing demand data for Kimberley / to inform housing advocacy	Fund			Report Produced	
		Advocate for access to developable land	Advocate			Advocacy strategy developed and implemented	
		Advocate for a new model of government funding for regional housing	Advocate			Advocacy strategy developed and implemented New funding model developed by Government	
		Review the Kimberley Housing Pipeline and develop advocacy document	Fund			Advocacy document development	
		Advocate for better management of social housing by the WA Department of Housing and Works	Advocate			Advocacy strategy developed and implemented New management model developed by government	
		Advocate for changes to the FBT treatment of housing to facilitate greater home ownership	Advocate			Advocacy strategy developed and implemented Federal tax reform	
		Advocate to the WA Government for parity between the GROH and HOSS Schemes	Advocate			Advocacy strategy developed and implemented New WA Government HOSS policy	
Safer Communities – youth community safety and crime prevention	Fit for purpose community safety and crime prevention initiatives	Develop a project on safer community options for young people	Fund			Project scope developed and project completed	
		Review the community safety and crime prevention package	Fund			Crime Prevention Package reviewed	
		Advocate for increased government investment in community safety initiatives	Advocate			Advocacy strategy developed and implemented Increased government investment in the Kimberley	
		Review of Kimberley WA Policy Crime Statistics	Monitor			Statistics presented to KRG	
Health and Wellbeing		TBA					

Place

Strategic Priorities	Objectives	Actions	Strategies	Timing Bi-annual	KPIs	Status	Notes
Regional Waste Management	Joint understanding of regional waste management opportunities and priorities	Develop a project scope that includes review and update the Kimberley Regional Waste Management Plan 2018-2023	Fund			Project scope developed and project completed	
Access to developable land	Pipeline of land for housing and industrial development	Develop Land Tenure Reform Position Paper	Advocate			Paper developed	
		Advocate for policy changes to the transfer of Crown land to freehold for the provision of housing, with savings allocated for headworks or other activities to facilitate development.	Advocate			Advocacy strategy developed and implemented	
Emergency management	Appropriate funding and arrangements in place for emergency management on Aboriginal communities	Understand core issues and advocate for better emergency management arrangements for remote and town based Aboriginal communities	Advocate			Advocacy strategy developed and implemented Better funding and management model for emergency management on remote communities	

Prosperity

Strategic Priorities	Objectives	Actions	Strategies	Timing Bi-annual	KPIs	Status	Notes
Job creation		TBA					
Workforce Participation		TBA					
Enabling Infrastructure	Fit for purpose infrastructure to enable economic growth	Develop Paper on critical enabling infrastructure required by Shire and across the Kimberley	Advocate			Paper developed	
Insurance	Policy changes to address Kimberley insurance costs	Develop Position Paper on Kimberley insurance issues based on RDA Kimberley Report	Partner Promote Advocate			Paper developed	

For consideration from previous agenda items -

- Develop a Kimberley Regional Economic Development Strategy
- Advocate for a Tanami Activation Strategy to co-ordinate economic opportunities with the sealing of the Tanami Road

Performance

Strategic Priorities	Objectives	Actions	Strategies	Timing	Bi-annual	KPIs	Status	Notes
KRG Meetings	Well-functioning meetings	KRG Agenda Content WALGA Zone meeting input	Monitor			12 KRG meetings - Incl 4 in person meetings 8 WALGA Zone meetings Agenda circulated 7 days before meeting Meeting attendance		
		CEO Ring Around meetings	Monitor			12 meetings CEO Attendance CEO feedback		
Core advocacy documents	KRG is a key voice for the Kimberley influencing policy	KRG Strategic Plan	Advocate			Strategic plan endorsed		
		Maintain KRG Website	Advocate			Contemporary website		
		Maintain stakeholder list				Contemporary list		
		Review position papers	Advocate			All papers reviewed		
		Annual Report 2026	Monitor			1 Report per year		
		Investment Prospectus	Advocate			1 Investment Prospectus per year		
		Budget submission 2027/28	Advocate			1 state and 1 federal budget submission		
		Submissions to government inquiries	Advocate			Submission made to relevant inquiries		
		Develop Advocacy Positions for key Ministerial Portfolios with key points and key messages to share with Members	Advocate			Advocacy positions and key messages developed		
		Develop scope of works for progress of changes to FA Grants Advocacy for a change to the Financial Assistant Grant methodology	Fund Advocate			Project scope developed and project completed Advocacy strategy developed and implemented		
Financial performance	Understand financial performance	Progress KRG Benchmarking project	Fund Advocate			2 Benchmarking Reports Produced		
Shared services	Enhanced performance through economies of scale	Develop scope of works for a project to explore shared service opportunities with a focus on	Fund Facilitate Advocate Monitor Facilitate			Project scope developed and project completed		
Regional collaboration	Enhanced performance	8 CEO meetings	Monitor Facilitate			100% Positive feedback		
Networking and advocacy meetings	KRG is a key voice for the Kimberley influencing policy	2 Perth Government Forums	Advocate			Forum speakers Positive feedback		
		Facilitate KRG attendance at the annual Developing Northern Australia Conference	Advocate			Annual attendance at ONAC at discounted rate KRG Presentation		
		4 Canberra advocacy meetings	Advocate			Ministerial meetings Meetings with opposition 1005 Positive feedback		
		2 EA Networking function				KRG member attendance 100% Positive feedback		

Attachment 11: Draft Scope of Works Waste Management Plan 2026-2031

Heading	Detail
Project name	Kimberley Regional Waste Management Plan - Review and Future Directions
Purpose	To undertake a structured review of the Kimberley Regional Waste Management Plan 2018–2023, assess the current state of waste management services and infrastructure across the Kimberley, and provide evidence-based findings, options and recommendations to guide future regional waste management planning, governance and investment, consistent with State and Commonwealth waste strategies.
Objectives	<p>The key objectives of this project are to:</p> <ul style="list-style-type: none"> • Undertake a post-implementation review of the Regional Waste Management Plan 2018–2023, including assessment of actions completed, partially completed, not completed or no longer relevant <ul style="list-style-type: none"> • Assess the current state of waste management infrastructure, services and practices across the Kimberley region • Identify gaps, challenges and opportunities in current waste management systems, taking into account regional-specific factors including remoteness, climate, scale and population distribution • Identify the governance, resourcing, funding and capacity constraints that have influenced regional waste management outcomes • Provide clear, evidence-based findings and actionable recommendations to improve waste management outcomes at a regional level • Develop decision-ready options for future regional waste management, including whether a new five-year Regional Waste Management Plan should be developed • Ensure alignment with current and emerging State and Commonwealth waste management legislation, policy and funding frameworks
Key strategic elements	<p>The review and analysis will consider, where relevant:</p> <ul style="list-style-type: none"> • Regional governance and coordination arrangements • Waste avoidance and minimisation strategies • Resource recovery and recycling programs • Landfill capacity, end-of-life risks and site succession planning • Infrastructure development, upgrades and lifecycle management • Collection, transport and logistics in remote and regional contexts • Waste treatment and disposal options • Hazardous, special and problem waste streams (including HHW, tyres, e-waste) • Illegal dumping prevention and remediation • Disaster and emergency waste management preparedness • Data quality, reporting and performance monitoring • Funding, financial sustainability and cost recovery • Alignment with circular economy principles and climate adaptation objectives
Project lead	External consultant/contractor, with Executive Officer project supervision and targeted support from council officers.
Project support	KRG Secretariat, Council Infrastructure / Asset Managers, WALGA Waste Management Networks, WA Government Waste agencies.

Heading	Detail		
Time allocation and estimated cost	Local Governments	Executive Team	Contractor
	15 hours per Shire	30	Indicative range 50–70 hours (subject to final scope)
		Core hours	
Time Frame	3 to 6 months		
Methodology	Step 1. Review Existing Plan		
	<ul style="list-style-type: none"> • Review the Kimberley Regional Waste Management Plan 2018–2023 in detail • Assess implementation against objectives, actions and targets • Identify actions completed, partially completed, not completed and reasons for non-delivery • Evaluate the effectiveness and ongoing relevance of strategies and actions • Review relevant supporting documentation, reports and studies 		
	Step 2. Current State Analysis		
	<ul style="list-style-type: none"> • Audit existing waste management infrastructure across the region • Analyse waste generation data, including waste types, volumes and trends • Review waste collection, transport, processing and disposal practices • Assess recycling and resource recovery programs • Review costs and financial performance of waste management services • Evaluate existing community engagement and education initiatives 		
	Step 3. Regulatory Review		
	<ul style="list-style-type: none"> • Review Western Australian and Commonwealth waste management legislation, policies and strategies • Assess compliance requirements and implications for regional councils • Identify any emerging regulatory changes, targets or obligations relevant to the Kimberley 		
Step 4. Stakeholder engagement			
<ul style="list-style-type: none"> • Develop targeted stakeholder engagement plan • Conduct interviews/and or workshops with member councils and key stakeholders • Gather feedback on issues, priorities, barriers and opportunities • Identify shared priorities and consensus across the region 			
Step 5. Gap Analysis and Needs Assessment			
<ul style="list-style-type: none"> • Identify gaps between current practices and best practice • Assess infrastructure deficiencies, capacity constraints and service risks • Analyse cost drivers and funding constraints • Identify barriers to effective local and regional waste management • Evaluate opportunities for regional collaboration, shared services and investment 			
Step 6 Future Directions and Options			

Heading	Detail
	<ul style="list-style-type: none"> • Develop clear findings and evidence-based recommendations • Present options for future regional waste management, which may include: <ul style="list-style-type: none"> – development of a new Regional Waste Management Plan – a targeted regional waste investment program – revised regional governance or coordination arrangements – continuation of a limited regional coordination or advocacy role
<p>Project Deliverables</p>	<p>A Review and Future Directions Report, including:</p> <ul style="list-style-type: none"> • Executive summary • Regional context and background • Summary of findings from the 2018–2023 Plan review • Current state assessment • Key risks, gaps and priority challenges • Options and recommendations for future regional waste management <p>Where a new plan is endorsed by Members, a Regional Waste Management Plan 2026–2031 may be developed as a subsequent phase</p>
	<p>Findings and Recommendations</p> <p>Findings and recommendations must:</p> <ul style="list-style-type: none"> • Be clearly evidence-based and transparent • Provide specific, actionable recommendations for each priority area • Be prioritised based on impact, feasibility and cost-effectiveness • Identify short-term (1–2 years), medium-term (3–5 years) and long-term (5+ years) actions • Link recommendations to measurable outcomes and performance indicators

Attachment 12: Draft Scope of Works Regional Workforce Challenges and Collective Opportunities

Heading	Detail		
Project name	Regional Workforce Challenges and Collective Opportunities		
Purpose	To assess whether councils have the people, skills, and systems needed to deliver services and projects into the future, and to identify collective solutions for regional workforce challenges		
Project lead	External consultant/contractor with EO project supervision and council asset/finance staff support		
Project support	Council HR managers, WALGA HR networks, LGIRS workforce planning team, training providers/TAFE, unions (where appropriate).		
Time allocation and estimated. cost	Local Governments	Executive Team	Contractor
	15-25 hours	30 hours	90-110 hours
	N/A	Core hours	\$18,000 - \$27,500 (@ \$200 -\$250 ph)
Time Frame	12 weeks		
Methodology	Step 1. Workforce Baseline		
	<ul style="list-style-type: none"> – Review Council Workforce Plans – Gather staff turnover, vacancy, and age profile data. – Document skills gaps and recruitment challenges 		
	Step 2. Capability Assessment		
	<ul style="list-style-type: none"> – Identify critical skill shortages (engineers, planners, finance officers, project managers). – Review training pathways and professional development uptake for Kimberley positions 		
	Step 3. Regional Workforce Pressures		
	<ul style="list-style-type: none"> – Compare across KRG members to identify common shortages. – Consider regional housing, cost of living, and lifestyle barriers – Analyse the impact of FBT on councils providing housing or benefits to attract/retain staff; model additional employment cost vs metro councils; explore potential savings under FBT concessions. 		
	Step 4. Options for Collective Solutions		
	<ul style="list-style-type: none"> – Shared services for specialist roles. – Regional graduate/trainee programs. – Skilled migration options utilising the Kimberley DAMA or other mechanisms 		
Project Deliverables	<ul style="list-style-type: none"> • Workforce capability survey and data summary per council. • Regional profile of shortages and risks. • Options paper on collaborative workforce solutions. • Position paper that outlines systemic workforce barriers in the Kimberley that were found through this project 		

9. Kimberley Housing Pipeline Review

Item for Discussion

Submitted by: Executive Team

Attachment 13: Housing Australia Future Fund Presentation (separately attached)

Attachment 14: Housing Australia Housing Diversity Stream Factsheet

Attachment 15: Kimberley Housing Pipeline as of January 2026

Purpose

To discuss the next steps for the Kimberley Housing Pipeline

In summary

- The Kimberley Housing Pipeline, a co-ordinated package of new housing projects across the Kimberley, was an outcome of the Housing Roundtable held in Broome in July 2024.
- Despite discussions with Housing Australia and the WA Department of Treasury Housing Supply Unit investment in the Kimberley Housing Pipeline has not received traction
- Recent government initiatives in housing include –
 - The Kimberley Development Commission (KDC) is updating their Residential Housing and Land Snapshot 2023. The KDC have advised that the report
 - should be completed by May 2026
 - will include demand data for each town and Local Government – this will include typology as well as unmet demand and lost GRP/positions
 - there will be engagement with the business sector and community through various mechanisms including the Chambers' of Commerce and Local Governments.
 - The WA Government announced in December 2025 an additional \$434.5M to accelerate housing supply¹. This includes \$1.3M for a dedicated Pilbara Housing Supply Office to work with key stakeholders to identify and address specific barriers to housing supply in the region. The team will report to the Housing Supply Unit in the Department of Treasury and Finance - The Kimberley Development Commission advised that this is a pilot and if successful could be replicated in other regions
 - A new \$25M Regional Housing Support Fund grants – closed 6 February 2025
 - Housing Australia Future Fund Round 3 release to support the delivery of 21,350 well-located, high-quality homes that provide value for money and long-term community benefit. Fund changes include a new EOI process, funding merit based, not competitive and 4 funding streams including a Housing Diversity Stream with a minimum of 50 homes encouraging regional applications and a Partnerships at Scale stream that deliver a minimum of 500 dwellings with 90% affordable homes and 10% social housing. Local Governments are eligible to apply for these two streams.

¹ <https://www.wa.gov.au/government/media-statements/Cook%20Labor%20Government/Funding-injection-to-drive-housing-supply-across-Western-Australia-20251218>

Background

- As above

Details

The pipeline projects, include a mix of local government and non-government housing and lot development projects. The aim of the pipeline was to seek investment from Housing Australia. The following table outlines the 4 new funding streams. Local Government can seek funding under Stream 2 Housing Diversity and Stream 4 Partnerships at Scale.

Stream 2, The Housing Diversity Stream, is designed to support the delivery of social and affordable housing in diverse locations and for specialised cohorts. This Stream aims to achieve a broader geographic distribution of dwellings and encourages projects that are smaller in scale, spanning both regional and metropolitan areas across Australia Applicants in Stream 2 are encouraged to bundle multiple projects together to meet minimum application size requirements, with a maximum of 500 dwellings per application.

Stream 4 Partnerships at Scale, is designed to accelerate the delivery of large-scale housing projects by attracting partners capable of delivering timely and efficient outcomes at scale. Projects required a minimum of 500 dwellings with 90 percent affordable, 10% social and at least 10% of all social dwellings dedicated to First Nations households.

Applicant Type	Stream 1: First Nations	Stream 2: Housing Diversity	Stream 3: States & Territories	Stream 4: Partnerships at scale
State or Territory Government	✓ (EOI Only)	✗	✓	✓ (EOI Only)
Local Government	✗	✓ (EOI Only)	✗	✓ (EOI Only)
Community Housing Provider	✗	✓	✗	✓
First Nations Housing Provider	✓	✓	✗	✓
Veterans Housing Provider	✗	✓	✗	✓
HAFF SPV	✓ (Conditions Apply)	✓	✗	✓
Housing Partner/Enabler	✗	✗	✗	✓ (EOI Only)

Table: Eligible Applicants by Stream

Note: Eligible Applicants featuring an asterisk (*) are considered eligible, subject to conditions. Consult the eligibility tables in the appropriate Stream Appendices in the Call for Submissions for more information.

Note: An applicant cannot submit the same project or site in multiple Streams.

The release of Round 3 of the Housing Australia Future Fund provides an opportunity for the KRG to consider progressing a collective EOI under Stream 2 Housing Diversity. A number of issues need to be addressed if this is to occur including

- Are member Councils considering an application to the Fund – noting that a minimum of 50 homes needed to be delivered under Stream 2 and 500 under stream 4, with rolling completions from 2027 and all dwellings complete by June 2029
- A governance model
- Confirmation of projects for inclusion and their scheduling in line with the fund requirements.
- Discussion with Housing Australia on whether they would consider this approach.

To gain better understanding of the pipeline it is recommended that a review is undertaken of the priority projects for each Shire, and that consideration is given to the identification and / or inclusion of non-government projects. Also, that the development costs are correct. Also, the separation of the development of lots vs a vs housing development.

A key issue with the pipeline is visibility on the schedule for projects and how the pipeline would unfold in a sequenced way.

Risk

Reputational: That the KRG does not deliver outcomes from the Kimberley Housing Roundtable .

Link to Key Pillar/s and Strategies:		Budget Implications				
<table border="1"> <tr> <td> People Place Prosperity Performance </td> <td> Advocate Partner Promote </td> <td> Facilitate Fund Monitor </td> </tr> </table>		People Place Prosperity Performance	Advocate Partner Promote	Facilitate Fund Monitor		
People Place Prosperity Performance	Advocate Partner Promote	Facilitate Fund Monitor				
Resolution/s		Action/s				
<p>The KRG tasked the Executive Officer and CEOs to</p> <ol style="list-style-type: none"> Update the Kimberley Housing Pipeline Write to the Premier, cc Member for the Kimberley, Minister for the Kimberley and Minister for Housing raising key housing issues, including that grants do not align with Kimberley needs. Arrange a KRG meeting with Minister Carey to discuss key housing issues Discuss KRG housing member needs with HAFF and whether these align with HAFF Round 3 grant parameters or other grants. 		<p>CEOs to work with the EO to update the Kimberley Housing Pipeline</p> <p>EO to draft a letter to the Premier raising housing issues</p> <p>EO to arrange a KRG meeting with Minister Carey</p> <p>EO to discuss KRG member’s housing needs with HAFF and whether they align with HAFF round 3 grants or other grants</p>				
Moved:	Shire of Wyndham East Kimberley	Responsible:	CEOs and Executive Team			
Seconded:	Shire of Broome	Due date:	Prior to next KRG meeting			
Carried:	4/0					

Attachment 14: Housing Australia Housing Diversity Stream Factsheet



Funding Round 3: Housing Australia Future Fund (HAFF)

Stream 2 – Housing Diversity

January 2026

What is the current opportunity?

Housing Australia has opened its largest funding round under the Housing Australia Future Fund (HAFF), inviting submissions to boost the supply of social and affordable housing nationwide. This round will unlock investment to deliver the remaining 21,350 dwellings, helping achieve the national target of 40,000 homes by 2029. All funding streams will be open for submissions from 30 January 2026.

What is the Housing Diversity Stream?

Stream 2 – Housing Diversity is designed to support the delivery of social and affordable housing in diverse locations and for specialised cohorts. This Stream aims to achieve a broader geographic distribution of dwellings and encourages projects that are smaller in scale, spanning both regional and metropolitan areas across Australia.

Projects may focus on specific cohorts, including:



First Nations people



Veterans

Women and children
impacted by family violence

Older women

Specialist housing providers dedicated to these groups are encouraged to apply.

Who is eligible to apply for Stream 2?

Eligible applicants include:

- Community housing providers (CHPs)
- First Nations housing providers
- Australian Defence Force or Veteran housing providers
- Local governments
- HAFF Special Purpose Vehicle (SPV)

A summary of eligibility across the funding streams is shown in the table below.

Applicant Type	Stream 1: First Nations	Stream 2: Housing Diversity	Stream 3: States & Territories	Stream 4: Partnerships at Scale
State or Territory Government	✓*(EOI only)	✗	✓	✓*(EOI only)
Local Government	✗	✓*(EOI only)	✗	✓*(EOI only)
Community Housing Provider	✗	✓	✗	✓
First Nations Housing Provider	✓	✓	✗	✓
Veterans Housing Provider	✗	✓	✗	✓
HAFF SPV	✓*	✓	✗	✓
Housing Partner/Enabler	✗	✗	✗	✓*(EOI only)

Table: Eligible Applicants by Stream

Note: Eligible Applicants featuring an asterisk (*) are considered eligible, subject to conditions. Consult the eligibility tables in the appropriate Stream Appendices in the Call for Submissions for more information.

What projects are considered eligible?

Eligible projects must increase the supply of social and/or affordable housing through:

- construction of new dwellings
- renovation of uninhabitable residential dwellings
- conversion of non-residential properties into homes

Project eligibility is addressed in detail within the Call for Submissions. Applicants in Stream 2 are encouraged to bundle multiple projects together to meet minimum application size requirements, with a maximum of 500 dwellings per application.

All projects must be completed by 30 June 2029.

Key eligibility per application include:

- minimum 200 dwellings
- minimum 50 dwellings (Regional only)
- minimum 50 dwellings (Specialist only)
- 50 per cent social and 50 per cent affordable housing
- minimum 10 per cent of all social dwellings must be dedicated to First Nations households.

Can I submit more than one application for Stream 2?

Yes. You can submit multiple applications within a single Stream, subject to the availability of dwellings and the HAFF Round 3 program concentration limit.

NOTE: An applicant cannot submit the same project or site in multiple Streams or multiple Applications.

Eligible locations

Minimum Application sizes for Stream 2 projects are smaller for projects that are located entirely outside of Australia's largest capital cities. This is to support housing outcomes in regional areas and smaller metropolitan cities.

Housing Australia will rely on data from both the ABS Remoteness Area (RA) and Significant Urban Area (SUA) to define location boundaries of the largest capital cities.



A location is deemed "Metropolitan" if both:

- the SUA data names the location as Sydney, Melbourne, Brisbane, or Perth; and
- the RA data overlay names the location as "Major Cities of Australia".

All other locations will be designated as "Regional".

Applicants can use [\[ABS Maps Link\]](#) to confirm their site location designation

What type of funding is available?

There are 3 funding products that Applicants can request to support projects.



Availability Payment

Grants that help close the gap between the cost of financing, operating and maintaining social and affordable housing and the revenue received from below-market rents. These occur once dwellings are operational.



Concessional Loan

Long-term, interest-free debt product which helps to fund the capital cost of the dwellings.



Senior Debt

A first mortgage loan for a term of 25 years with amortised or interest-only payments and is repayable in full at maturity. In some instances a further Stretch Senior debt tranche can be offered.

What is the application process?

Round 3 is a non-competitive, open process under which applications may be submitted at any time over the life of the Funding Round (where allocations remain available).

The application process involves 2 stages:



Stage 1 – Expression of Interest (EOI)

Applicants answer a series of questions assessed against eligibility and evaluation criteria. Successful EOI applicants will be invited to submit a Detailed Application, with funding reserved at this stage.



Stage 2 – Detailed Application (DAP)

A more comprehensive assessment requiring detailed responses and supporting evidence. This stage focuses on financial evaluation of all funding products applied for, including a credit assessment of the Concessional Loan and HAFF Senior Debt. Preferred applicants will then proceed to contract close.

How to apply

To apply for HAFF Round 3 funding:

- 1 Register for a Housing Australia Portal (HAP) account
- 2 Review the Call for Submissions and supporting documents to confirm eligibility
- 3 Submit an Expression of Interest (EOI) in HAP under the relevant stream. EOIs are assessed on a first-come, first-served basis
- 4 Successful EOI applicants will be invited to submit a Detailed Application through HAP
- 5 Housing Australia will communicate outcomes in writing.

Register for an HAP account [here](#).

Where can I find more information?

You can access detailed information, including the Call for Submissions, supporting documents, and a Q&A facility, through the [HAP](#).

Disclaimer

This fact sheet provides general information only and does not replace or override the requirements set out in the Call for Submissions. Applicants should refer to the Call for Submissions for full details, including eligibility requirements, assessment criteria and all timeframes associated with the application process.

Housing Australia reserves the right to exercise its discretion with respect to Stream criteria, allocations and controls as it deems appropriate to ensure the objectives of the Program are met.

Attachment 15: Kimberley Housing Pipeline as of January 2026

Indicative Kimberley Housing Pipeline by Town January 2026							
Proponent	Project	Lots	Homes	Project Status	Proponent Contribution	Investment Sought Lots	Investment sought Homes
Broome							
Shire of Broome	Sanctuary Village – affordable homes	0	91	Shovel ready	\$7.6M		\$ 25,000,000.00
Shire of Broome	McMahon Estate – 120 Affordable/Social/Private	120	48	Subdivision, headworks and 48 affordable and key worker homes	Brokering Land		\$ 36,200,000.00
Shire of Broome	Key worker housing	0	14	Shovel ready	\$3.5M		\$ 8,600,000.00
Nyamba Buru Yawuru	Birragun Buru Estate Stage 2	0	12	Shovel ready	Land		\$ 7,000,000.00
Nyamba Buru Yawuru	Lot 502 Gubinge Road	750	0	Planning and headworks	Land	\$ 15,000,000.00	\$ -
Nyamba Buru Yawuru	Specialist Disability Accommodation	0	10	Shovel ready	Land		\$ 6,500,000.00
Derby and Fitzroy Crossing							
Shire of Derby West Kimberley	Service Worker Units	0	30	Planning and construction	Brokering Land		\$ 25,000,000.00
Leedal Pty Ltd	33 Forrest Road Fitzroy Crossing - 4x staff homes, 47 key worker homes - 32 x 1 bedroom & 15 x 2 bedroom	0	51	Planning phase	Land		\$ 35,528,000.00
Halls Creek							
Shire of Halls Creek	Stage one infill social housing		30	Shovel ready	Brokering Land		\$ 30,000,000.00
Shire of Halls Creek	Affordable rentals - staff		9	Shovel ready	Land		\$ 8,500,000.00
Shire of Halls Creek	New land release – Social, affordable, for purchase	80	0	Planning and Headworks	Brokering land	\$ 40,000,000.00	\$ -
Kimberley Language Resource Centre	Affordable rentals - staff	0	4	Shovel ready	Land		\$ 3,600,000.00
Yarliyl Arts Centre	Affordable rentals - staff	0	2	Planning and construction	Land		\$ 3,000,000.00
Jungarni Jutiya	Affordable rentals -staff	0	3	Planning and construction	Land		\$ 3,500,000.00
Kununurra							
Shire of Wyndham East Kimberley	Crossing Falls - 10 x 1.8Ha rural residential blocks for sale	10	0	Planning	\$152K - income generated through land sale	\$ 220,000.00	
Wunan Aboriginal Corporation	Bloodwood Drive- affordable homes	0	42	Planning and construction	Land		\$ 24,700,000.00
TOTAL		960	346			\$ 55,220,000.00	\$ 217,128,000.00
TOTAL	\$ 272,348,000.00						
Investment sought							
Average cost per home	\$ 627,537.57						
Average cost per lot	\$ 57,520.83						

10. Submission - Local Government Funding and Financial Sustainability

Item for Noting

Submitted by: Executive Team

Attachment 16: KRG Submission LG Sustainability Inquiry February 2026 (separately attached)

Purpose

To note the KRG submission on 29 January 2026 to the House of Representatives Standing Committee on Regional Development, Infrastructure and Transport's Inquiry into Local Government Funding and Fiscal Sustainability.

In summary

- The House of Representatives Standing Committee on Regional Development, Infrastructure and Transport commenced an inquiry into Local Government Sustainability, with revised Terms of Reference adopted in November 2025.
- The Kimberley Regional Group previously lodged a submission to the Committee's earlier inquiry in May 2024.
- The Committee advised that prior submissions would be reconsidered and invited additional submissions where there was updated evidence or analysis relevant to the revised Terms of Reference.
- Since the previous inquiry, the Kimberley Regional Group has progressed further work and analysis relating to funding adequacy, Financial Assistance Grants, workforce and housing constraints, disaster exposure, airport infrastructure and the expanding role of local government in remote regions.
- A supplementary submission was prepared by the Executive Team to reflect this updated evidence and to avoid unnecessary duplication of earlier material.
- The Kimberley Regional Group submission was lodged on 29 January 2026 and is provided to members for noting.

Background

The inquiry is examining the adequacy and effectiveness of local government funding arrangements, including the interaction between Commonwealth, State and local government funding, the sustainability of service delivery, and the capacity of councils to manage infrastructure and workforce pressures.

The Kimberley Regional Group submission focuses on systemic and structural sustainability challenges facing remote local governments, rather than council-specific issues, and positions Kimberley local government sustainability as a matter of national importance.

Details

As per submission.

Risk

Reputational: The Inquiry is an opportunity to advocate for increased investment across the Kimberley.

Link to Key Pillar/s and Strategies:		Budget Implications	
<div style="border: 1px solid black; padding: 5px;"> People Place Prosperity Performance </div>	<div style="border: 1px solid black; padding: 5px;"> Advocate Facilitate Partner Fund Promote Monitor </div>	Nil	
Resolution/s		Action/s	
Noted			
Moved:	Shire of Broome	Responsible:	-
Seconded:	Shire of Derby West Kimberley	Due date:	-
Carried:	4/0		

11. Submission - Preparing for Emerging Industries across Northern Australia

Item for Noting

Submitted by: Executive Team

Attachment 17: Kimberley Regional Group Preparing for Emerging Industries across Northern Australia Submission Jan 2026 (separately attached)

Purpose

To note the KRG submission to the Joint Standing Committee of North Australia's inquiry into preparing for emerging industries across Northern Australia.

In summary

- The Minister for Resources and Northern Australia, the Hon Madeleine King MP, referred a revised terms of reference for an inquiry into preparing for emerging industries across Northern Australia.
- Submissions closed on the 30 January 2026
- A draft submission was circulated to members on the 19th January for input. Feedback received was incorporated into the submission.
- The KRG Secretariat worked closely with Regional Development Australia Kimberley to ensure alignment of recommendations between the KRG and RDA submissions.
- Key points in the KRG submission include the need for local government financial sustainability to deliver the services and infrastructure to attract and retain key workers to support emerging industries, the need for investment in enabling infrastructure to support emerging industries, and a focus on community resilience.

Background

The Joint Standing Committee on Northern Australia shall inquire into and report on preparing for emerging industries across Northern Australia, with reference to:

- a. The global transition to net zero and furthering renewable energy, decarbonisation and carbon abatement;
- b. Developing the critical minerals industry;
- c. Supporting the development of export industries;
- d. Supporting the decommissioning industry;
- e. Supporting the defence industry;
- f. Supporting infrastructure;
- g. Managing biosecurity risks;
- h. Training, attracting and retaining a skilled workforce;
- i. Empowering and upskilling local First Nations people;
- j. Barge landings and marine access for remote communities; and
- k. Research and development.

The members of the Joint Standing Committee on Northern Australia is

- Chair Marion Scrymgour MP, ALP NT
- Deputy Chair, Phillip Thomspon OAM MP, LNP Qld
- Senator Penny Akknab-Payne, Australian Greens Qld
- Luke Gosling OAM MP, ALP NT
- Senator Susan McDonald. LNP Qld
- Senator Dean Smith, LP, WA
- Matt Smith MP, ALP Qld
- Senator Glenn Sterle, ALP WA
- Senator Ellie Whiteacker, ALP WA
- Andrew Willcox MP, LNP Qld

Details

As above

Risk

Reputational: The Inquiry is an opportunity to advocate for increased investment across the Kimberley

Link to Key Pillar/s and Strategies:		Budget Implications	
<div style="border: 1px solid black; padding: 5px; width: fit-content;"> People Place Prosperity Performance </div>	<div style="border: 1px solid black; padding: 5px; width: fit-content;"> Advocate Partner Promote Facilitate Fund Monitor </div>	Nil	
Resolution/s		Action/s	
Noted			
Moved:	Shire of Wyndham East Kimberley	Responsible:	-
Seconded:	Shire of Broome	Due date:	-
Carried:	4/0		

12. Submission - Determinants of Regional Airfares

Item for Consideration

Submitted by: Executive Team

Attachment 18: Draft KRG Submission – Inquiry into Regional Airfares in Western Australia February 2026 (separately attached)

Purpose

To seek member feedback on the draft Kimberley Regional Group submission to the Productivity Commission's Inquiry into the Determinants of Regional Airfares and endorsement to lodge the submission following incorporation of feedback.

In summary

- The Productivity Commission has called for submissions to its Inquiry into the Determinants of Regional Airfares, with submissions due by 15 March 2026. (<https://www.pc.gov.au/inquiries-and-research/regional-airfares/>)
- The inquiry examines the factors influencing regional airfares, including market structure, competition, operating costs, regulatory settings and the effectiveness of policy interventions.
- Aviation is a critical issue for the Kimberley, where air travel functions as essential public transport for residents, service delivery, workforce mobility, business activity and tourism.
- A draft submission has been prepared by the Executive Team, drawing on previous KRG advocacy, including the Aviation Green Paper submission, and aligned to the inquiry's current terms of reference.
- Members are invited to review the draft submission and provide feedback or suggested amendments by 8 March 2026.
- Subject to member feedback, the Executive Team proposes to finalise and lodge the submission with the Productivity Commission by 15 March 2026.

Background

The Productivity Commission inquiry seeks to better understand the drivers of regional airfares and to identify opportunities to improve affordability, access and service sustainability.

The Kimberley Regional Group has consistently identified aviation affordability, reliability and access as significant issues for the region. The draft submission focuses on shared and systemic challenges experienced across the Kimberley, rather than the circumstances of any single community, and addresses the inquiry's terms of reference through the lens of a remote and aviation-dependent region.

Details

See draft submission.

Risk

Reputational: Failure to engage in the inquiry may limit the Kimberley’s opportunity to influence national policy settings relating to regional aviation affordability, access and service delivery.

Link to Key Pillar/s and Strategies:		Budget Implications	
<p>People Place Prosperity Performance</p>	<p>Advocate Partner Promote</p> <p>Facilitate Fund Monitor</p>	Nil	
Resolution/s		Action/s	
<p>The Kimberley Regional Group:</p> <ol style="list-style-type: none"> To provide feedback on the draft submission by 8 March 2026; and Endorsed the Executive Team to finalise and lodge the Kimberley Regional Group submission to the Productivity Commission’s Inquiry into the Determinants of Regional Airfares by 15 March 2026, subject to incorporation of member feedback. 		<p>KRG members to provide feedback</p> <p>KRG Executive team to incorporate feedback and lodge submission</p>	
Moved:	Shire of Broome	Responsible:	Members and Exec Team
Seconded:	Shire of Derby West Kimberley	Due date:	8/3 and 15/3/2026
Carried:	4/0		

13. KRG 2024 -25 Annual Report

Item for Consideration

Submitted by: Executive Team

Attachment 19: KRG Annual Report 2024-25 (separately attached)

Purpose

To present the Kimberley Regional Group Annual Report 2024–25 for endorsement by members.

In summary

- The Kimberley Regional Group Annual Report 2024–25 has been prepared in accordance with the Group's governance and reporting requirements.
- The report outlines the KRG's advocacy, engagement and project activity during the 2024–25 financial year.
- Key areas of focus during the year included housing advocacy, community safety and crime prevention, Financial Assistance Grants reform, election strategy advocacy, and submissions to State and Commonwealth inquiries.
- The Annual Report highlights coordinated advocacy undertaken on behalf of member councils, including engagement with State and Federal Ministers, agencies and industry stakeholders.
- The report also documents KRG meetings, stakeholder engagement, governance arrangements and financial and economic context relevant to the Kimberley.
- Subject to member endorsement, the Annual Report will be finalised and published on the KRG website.

Background

The Annual Report provides an overview of the Kimberley Regional Group's activities and outcomes for the 2024–25 year. It is intended to provide transparency to members, stakeholders and funding partners, and to record the collective advocacy and project work undertaken by the Group.

The report reflects the agreed strategic priorities of the KRG and demonstrates the value of coordinated regional leadership in addressing issues that extend beyond the capacity of individual local governments.

Risk

Reputational: Failure to endorse and publish the Annual Report would limit transparency and reduce the visibility of the KRG's advocacy and achievements during the 2024–25 year.

Link to Key Pillar/s and Strategies:		Budget Implications	
People Place Prosperity Performance	Advocate Partner Promote	Facilitate Fund Monitor	Nil
Resolution/s		Action/s	
The Kimberley Regional Group endorsed the Annual Report 2024–25.		Executive Team to upload to the website	
Moved:	Shire of Wyndham East Kimberley	Responsible:	Executive Team
Seconded:	Shire of Broome	Due date:	28 Feb 2026
Carried:	4/0		

14. Around the Grounds

Item for Discussion

Submitted by: Executive Team

Purpose

This session provides an opportunity for members to share information of a local or regional nature that may provide opportunities for collaboration or may serve the purposes of sharing a learning that could impact the region as a whole.

In summary

- Since the inception of this agenda item in February 2023, two events were deemed major enough to steer discussion: the Kimberley floods and the Canberra visit.
- Shires to introduce a topic/s of their choice that they deem relevant for the group. It is the intention that each Shire can hold the floor for up to 5 minutes, after which the item can either be followed up out of session or raised as an agenda item for the next meeting.

Risk

Operational and reputational: if key issues facing KRG members are not understood by the KRG.

Link to Key Pillar/s and Strategies:		Budget Implications
People Place Prosperity Performance	Advocate Partner Promote	Facilitate Fund Monitor
Resolution/s		Action/s
For information only		

15. Executive Officer Report

Item for Noting

Submitted by: Executive Officer

Attachment 20: EO Report January 2026

Purpose

To update the KRG on the Executive Officer services provided for the period January 2026 inclusive.

Background

The attached report provides information about the services provided, activities undertaken and time allocation over the past two months.

Details

As in included attachment.

Risk

Nil

Link to Key Pillar/s and Strategies:		Budget Implications	
People Place Prosperity Performance	Advocate Partner Promote	Facilitate Fund Monitor	
Resolution/s		Action/s	
The Executive Officers Report was received and endorsed			
Moved:	Shire of Broome	Responsible:	-
Seconded:	Shire of Derby West Kimberley	Due date:	-
Carried:	4/0		

Attachment 20: EO Report January 2026

Project Work / Activity

Refer to business arising and KRG action lists for all activities the Executive is working on.

Project / Activity	Status	Item
Administrative Matters and Meetings	Ongoing	-
Website and social media	LinkedIn posts continuing	-
Strategic Planning	Development of a Strategic Plan and a 2 year Business Plan	8
Advocacy Strategy Management of Social Housing	Included in new Business Plan	-
Kimberley Housing Pipeline	In Progress	9
Developing Northern Australia Conference 2026	In Progress	16
General Stakeholder Engagement	Ongoing – see Stakeholder list	15

Stakeholders

Stakeholders	Purpose
KRG members	Developing Northern Australia Conference 2026 Alice Springs, input into submissions to government inquiries, 2026 meeting dates
KRG Secretariat	Agenda items, advocacy discussions, finance administrative matters
Executive Team	Workshop to review the strategic planning workshop, response to government inquiries, Developing Northern Australia Conference logistics,
Dain Kirwan, Regional Executive Director, Kimberley Department of Communities	KRG housing issues, Invitation to a KRG meeting
Anne-Marie McLaughlin, Regional Housing Director North, Department of Housing and Works	Invitation to a KRG meeting
Jane Murphy, Acting Regional Housing Director North, Department of Housing and Works	Invitation to a KRG meeting

Stakeholders	Purpose
Keith Williams, A/CEO Kimberley, Development Commission	Update on the Review of the KDC Residential Housing and Land Snapshot 2023. Information on the Pilbara Housing Supply Unit
Janine Hatch, Director Regional Development Australia Kimberley	Inquiry into preparing for emerging industries across Northern Australia.
Divina D’Anna MLA Member for Kimberley, Parliamentary Secretary to the Premier; Minister for State Development; Trade and Investment; Economic Diversification	Invitation to KRG Meeting
Hon Stephen Dawson MLC; Minister for Regional Development; Ports; Science and Innovation; Medical Research; Kimberley	Invitation to KRG Meeting, Kimberley Housing Pipeline
Julia Cutler, Conference Manager, Developing Northern Australia	2026 Developing Northern Australia Conference
Owen Hightower, Director, RFF Australia	Kimberley Manufacturing Housing Innovation Fund Grant – KRG Support

Time Allocation

Historic Contract: September 2022 – August 2024

Name	Contract Hrs.	Actual Hrs.
Paul Rosair	670	663.5
Michelle Mackenzie	462	441.25
Jane Lewis	564	499
Support	92	131

Current Contract: September 2024 – August 2025

Total 1-Year Contract: 864 Hours: Monthly from 8th of the month to 7th of the next month

	Paul Rosair		Michelle Mackenzie		Jane Lewis		Support	
	Contract	Actual	Contract	Actual	Contract	Actual	Contract	Actual
Sep 24	25	32	22	23	26	7	5	8
Oct 24	25	37.5	22	24.75	26	46	5	10
Nov 24	25	36.5	22	9.5	26	10	5	12
Dec 24	15	15.5	11	11	14	3	2	3
Jan 25	15	19.5	11	47.50	14	49.5	2	3
Feb 25	25	24.5	22	19.25	26	3	5	10
Mar 25	25	25	22	18.25	26	4	5	11
Apr 25	25	40	22	18.50	26	13	5	6
May 25	25	15	22	21.75	26	10	5	10
June 25	25	24	22	27.50	26	26	5	17
July 25	25	46.5	22	16.25	26	36	5	20
Aug 25	25	12	22	17.50	26	4	5	12
Sep 25	25	25	22	16.25	26	2	5	10
Oct 25	25	25	22	9.75	26	12	5	10
Nov 25	25	18	22	20.25	26	10	5	8
Dec 25	15	16.5	11	6.25	14	9	2	5
TOTALS	370	412.5	319	307.25	380	244.5	71	155
OVERALL	CONTRACT: 1,140 ACTUALS: 1,119.25							

Note: A one-off payment was made by the KRG to reconcile outstanding hours to the 29th of February 2024.

16. General Business

Item	Responsible	Comments /Actions Arising
2026 Meeting dates	Executive Officer	<p>The May meeting, originally scheduled for 13 May, is to be discussed in light of the revised Kimberley Economic Forum dates (27–29 May), including consideration of KRG presenting at the Forum.</p> <p>Action: KRG Meeting to be rescheduled to 27th May 2026</p> <p>KRG November meeting to be changed to in person in Perth</p>
Developing Northern Australia Conference 2026	Executive Officer	<p>Members were advised on 30 October 2025 of the discounted registration rate (\$1,199 plus GST) and asked to confirm two nominated representatives by 9 November 2025. Ticket numbers were confirmed with DNA on 10 November 2025.</p> <p>Members were subsequently advised on 8 December 2025 of the revised conference dates (5–7 August 2026). A spreadsheet was issued to attendees on 13 January 2026 to finalise conference registrations.</p> <p>Action: Members to complete and return the spreadsheet to Julia Cutler, Conference Manager, at conference@northaust.org.au, copying info@naja.com.au, to finalise registration details.</p>
Canberra Trip	Executive Officer	Executive Officer and Secretariat to plan a Canberra visit aligned with 2026 Parliamentary sitting dates.
Eclipse Update	KRG Secretariat	Verbal update provided

Attachment 21: 2026 Meeting dates

CEO Ringaround	In Person Meetings	Zoom meetings	Zone meetings
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Month	Meeting	Date	Time	Location
February	CEO Ringaround	6/2/26	8:30am – 9:00am	Zoom
	Travel, Tour and Dinner	12/2/26	Tour from 4:00pm	Shire of Wyndham East Kimberley in person plus Zoom availability for Zone
	Kimberley Zone	13/2/26	9:00am – 9:45 am	
	KRG	13/2/26	10:00 – 12:30pm	
	Strategic Planning Session	13/2/26	1:00 – 3:00pm	
April	Kimberley Zone Only	24/4/2026	9:00am – 10:00am	Zoom
May	CEO Ringaround	6/5/26	8:30am – 9:00am	Zoom
	Travel	13/5/26	Arrive for 1:30pm meeting start	Shire of Derby West Kimberley in conjunction with the Economic Forum
	KRG	13/5/26	1:30pm – 4:30pm	

Month	Meeting	Date	Time	Location
	Kimberley Economic Forum	13/5/26to 15/5/26	From 5:00pm	
June	Kimberley Zone Only	19/6/2026	9:00am – 10:00am	Zoom
July	CEO Ringaround	9/7/26	8:30am – 9:00am	Zoom
	KRG Meeting	16/07/26	11:30am – 2:30pm	City of Vincent (TBC)
	Government Forum		3:00pm – 5:00pm followed by networking session until 6:00pm	
	Dinner		6.:30pm - 9:30pm	Le Vivant or similar
August	DNA conference	5/8/26 -7/8/26	TBC	Alice Springs
	CEO Ringaround	7/8/26	8:30am – 9:00am	Zoom

CEO Ringaround	In Person Meetings	Zoom meetings	Zone meetings
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Month	Meeting	Date	Time	Location
	Kimberley Zone	14/8/26	9:00am – 9:45am	Zoom
	KRG	14/8/26	10:00am – 12:30pm	
October	CEO Ringaround	2/10/26	8:30am – 9:00am	Zoom
	KRG Only	9/10/26	9:00am – 11:30 am	Zoom
November	CEO Ringaround	13/11/26	8:30am – 9:00am	Zoom
	Kimberley Zone	20/11/26	9:00am – 9:45am	Zoom
	KRG (short meeting)	20/11/26	10:00am – 11:00am	
	Strategic planning	20/11/26	11:00am – 1:00pm	

Meeting Closure: 1:03pm